

# **BUDGET DETAIL**

## BUDGET DETAIL

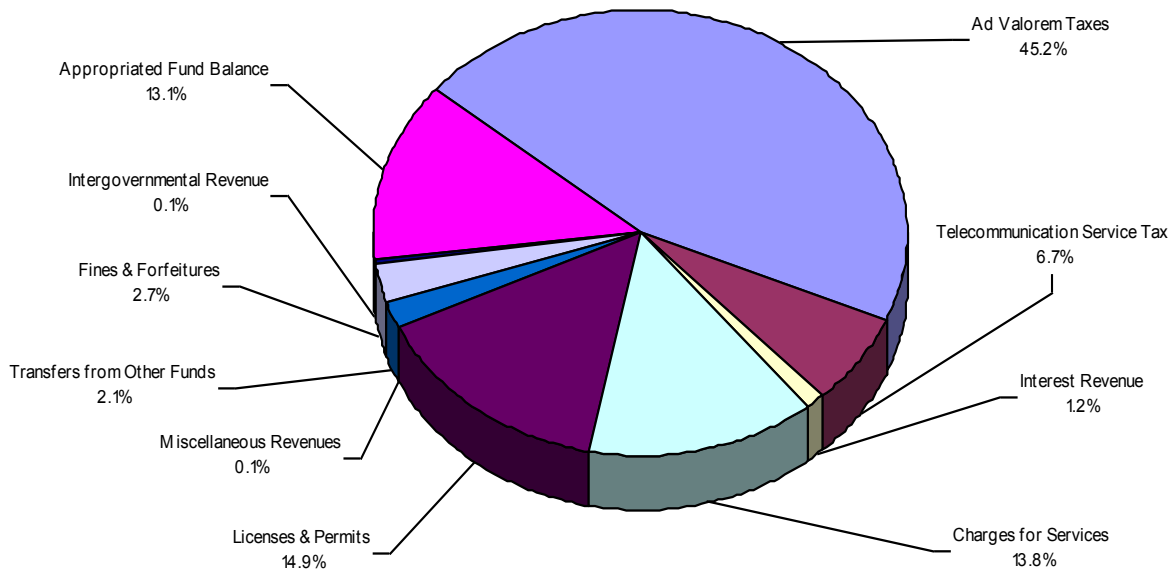
The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, City Attorney, City Clerk, General Services, Information Technology and Communications, Community Development, Fire, Law Enforcement, Public Works, Engineering, Recreation and Parks, Capital Projects, and Non-Departmental)	\$ 33,191,124
 <u>Special Revenue Funds</u>	
Police Education Fund	8,700
Police Automation Fund	34,000
Storm Reserve Fund	540,000
Recycling Revenue Fund	64,500
Streets Improvement Fund	6,825,000
Park Impact Fee Fund	4,394,000
Fire Impact Fee Fund	965,000
Development Special Projects Fund	10,000
Transportation Impact Fee Fund	38,250,000
SR100 Community Redevelopment Fund	2,198,664
Capital Projects Fund	9,467,876
 <u>Enterprise Funds</u>	
Utility Fund	27,127,421
Utility Capital Projects Fund	64,198,669
Solid Waste Fund	4,572,100
Stormwater Utility Fund	8,207,521
 <u>Internal Service Funds</u>	
Fleet Management Fund	4,012,039
Sub-Total Budget	204,066,614
Less: Interfund Transfers and Charges	10,280,069
Total	\$ 193,786,545

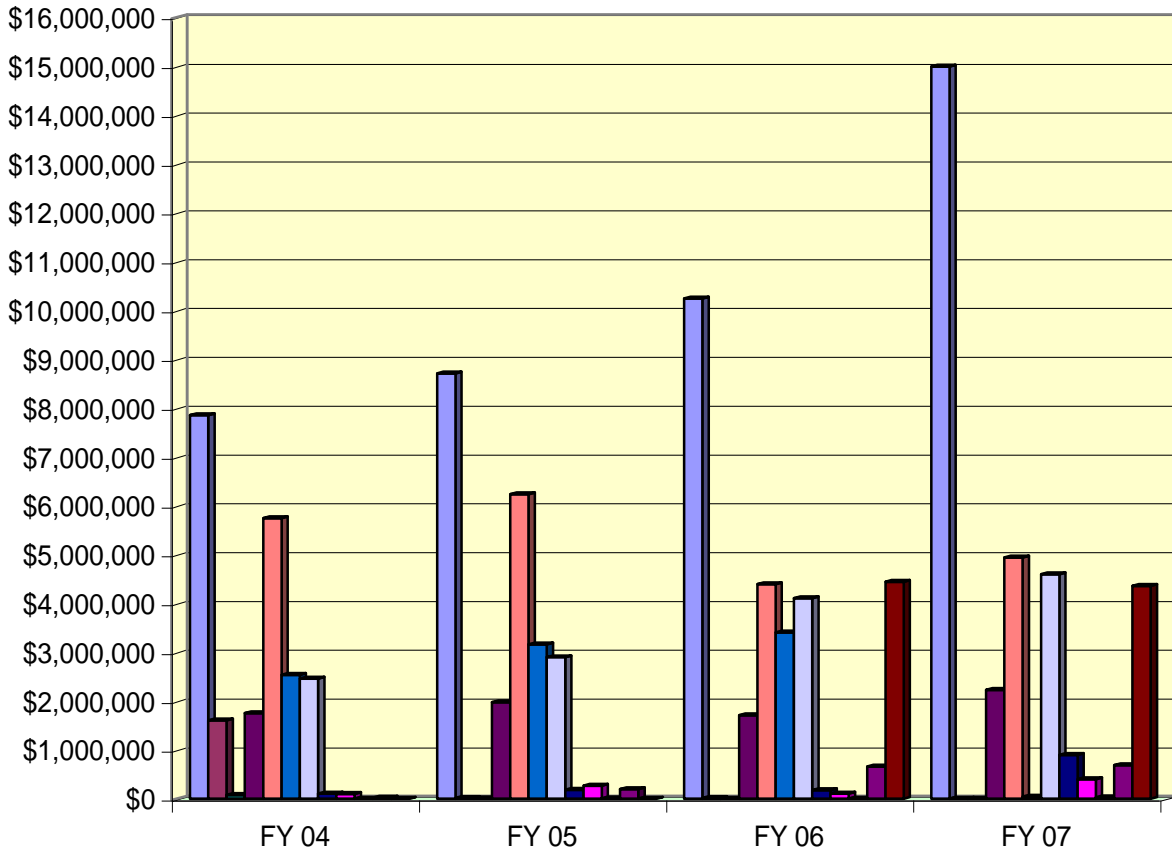
## GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$ 7,855,523	\$ 8,708,176	\$ 10,246,000	\$ 14,993,100
Sales, Use, and Fuel Taxes	1,604,301	19,518	15,700	-
Franchise Fees	79,730	9,651	-	-
Telecommunication Service Tax	1,757,582	1,980,363	1,714,300	2,231,300
Licenses & Permits	5,744,418	6,235,987	4,396,800	4,943,900
Intergovernmental Revenue	2,541,328	3,160,374	3,406,900	47,600
Charges for Services	2,464,324	2,899,650	4,105,821	4,596,330
Fines & Forfeitures	106,067	187,451	180,400	896,300
Interest Revenue	100,710	268,436	109,500	401,600
Miscellaneous Revenues	5,843	9,581	2,100	33,765
Transfers from Other Funds	24,500	201,000	659,165	686,375
Appropriated Fund Balance	-	-	4,442,547	4,360,854
<b>TOTAL</b>	<b>\$ 22,284,326</b>	<b>\$ 23,680,187</b>	<b>\$ 29,279,233</b>	<b>\$ 33,191,124</b>

### FISCAL YEAR 2007



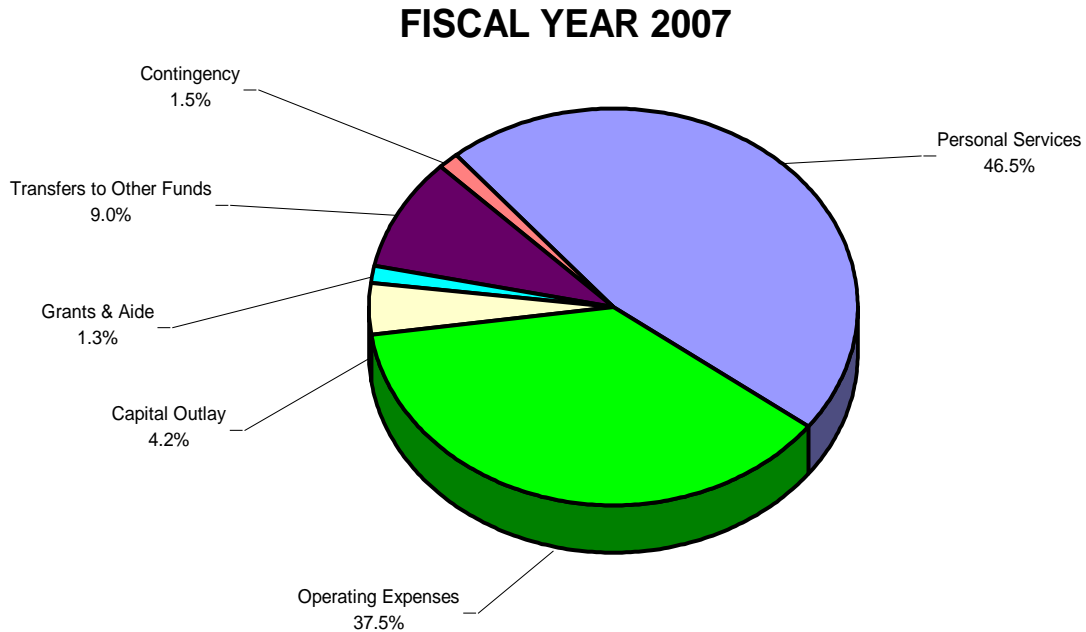
## GENERAL FUND REVENUES BY SOURCE



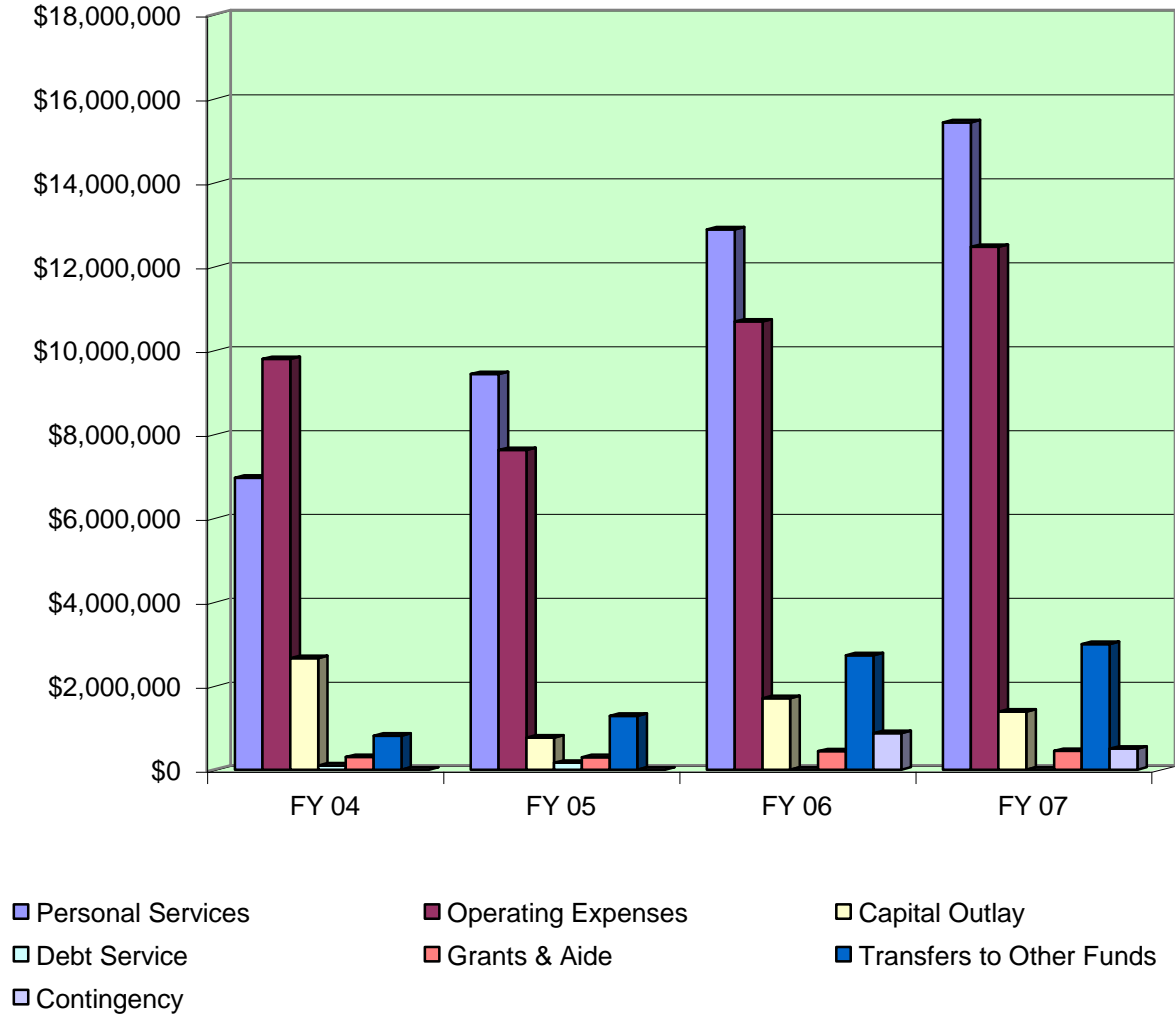
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| <ul style="list-style-type: none"> <li><span style="color: blue;">■</span> Ad Valorem Taxes</li> <li><span style="color: green;">■</span> Franchise Fees</li> <li><span style="color: orange;">■</span> Licenses &amp; Permits</li> <li><span style="color: lightblue;">■</span> Charges for Services</li> <li><span style="color: pink;">■</span> Interest Revenue</li> <li><span style="color: purple;">■</span> Transfers from Other Funds</li> </ul> | <ul style="list-style-type: none"> <li><span style="color: brown;">■</span> Sales, Use, and Fuel Taxes</li> <li><span style="color: darkpurple;">■</span> Telecommunication Service Tax</li> <li><span style="color: cyan;">■</span> Intergovernmental Revenue</li> <li><span style="color: darkblue;">■</span> Fines &amp; Forfeitures</li> <li><span style="color: yellow;">■</span> Miscellaneous Revenues</li> <li><span style="color: darkred;">■</span> Appropriated Fund Balance</li> </ul> |
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## GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 6,955,831	\$ 9,424,073	\$ 12,872,417	\$ 15,419,730
Operating Expenses	9,783,654	7,614,525	10,675,206	12,454,434
Capital Outlay	2,655,827	761,715	1,701,541	1,381,255
Debt Service	95,493	161,411	-	-
Grants & Aide	300,090	295,154	438,060	446,000
Transfers to Other Funds	808,636	1,280,965	2,724,334	2,989,705
Contingency	-	-	867,675	500,000
<b>TOTAL</b>	<b>\$ 20,599,531</b>	<b>\$ 19,537,843</b>	<b>\$ 29,279,233</b>	<b>\$ 33,191,124</b>



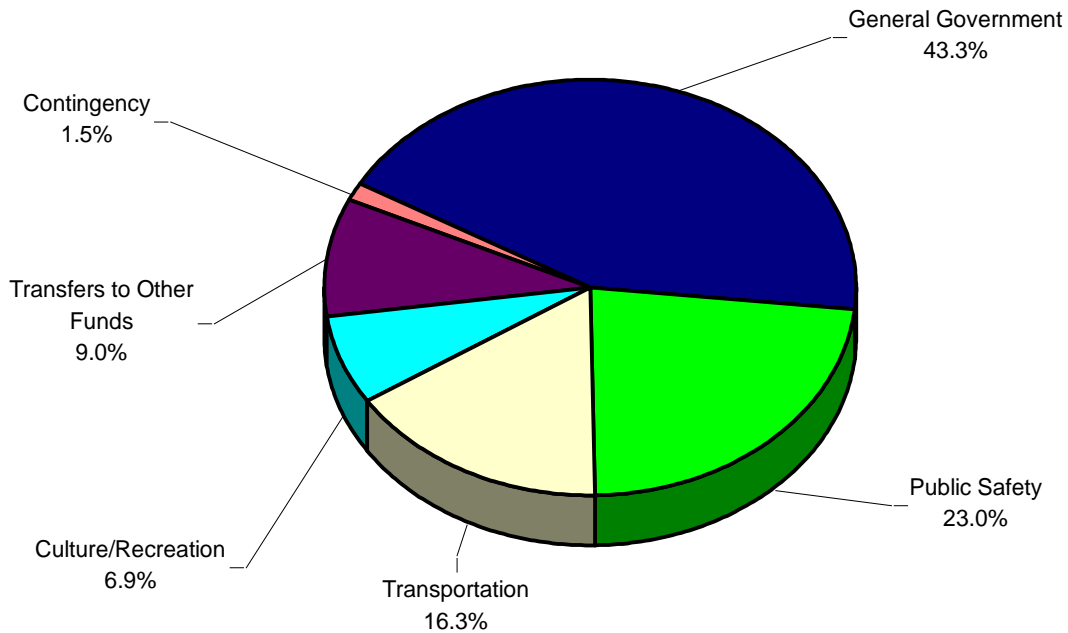
# GENERAL FUND EXPENDITURES BY CATEGORY



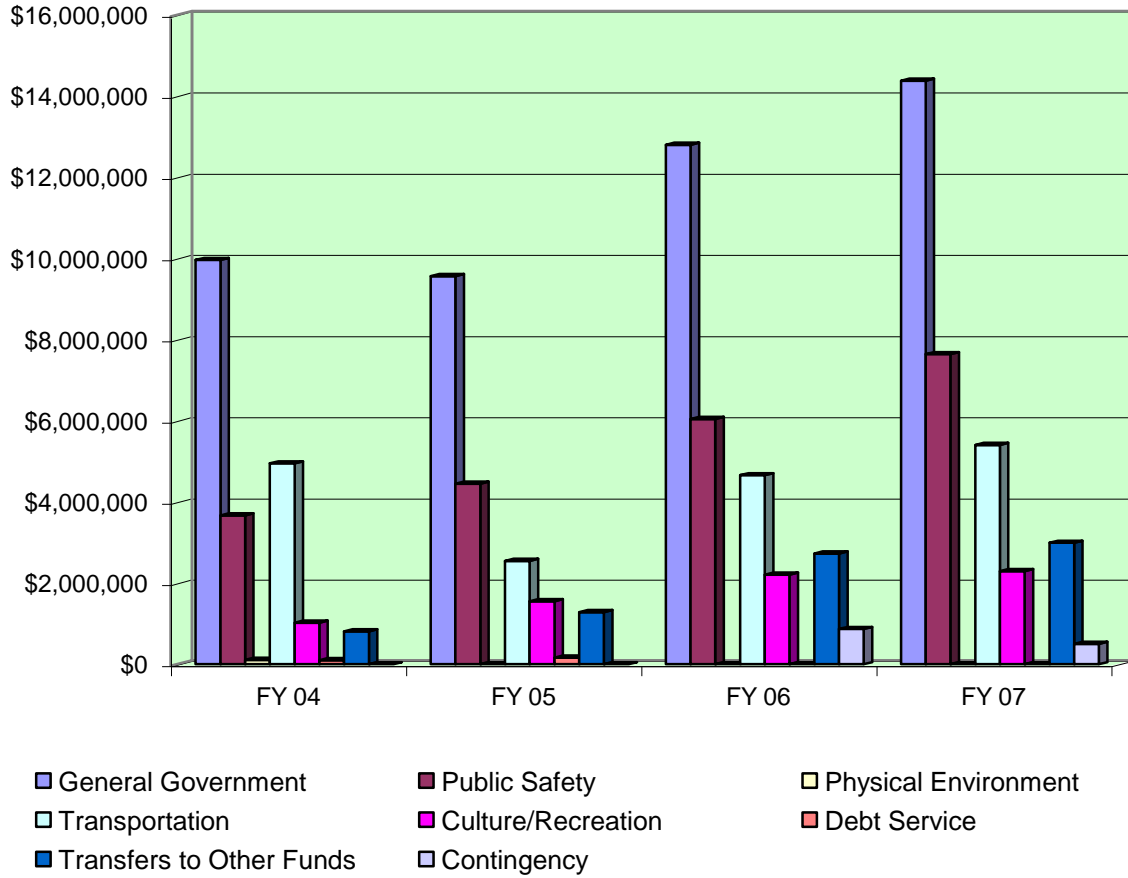
## GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
General Government	\$ 9,957,511	\$ 9,559,288	\$ 12,793,409	\$ 14,371,336
Public Safety	3,666,150	4,444,691	6,037,974	7,637,420
Physical Environment	103,977	-	-	-
Transportation	4,946,097	2,542,414	4,653,767	5,400,871
Culture/Recreation	1,021,667	1,549,074	2,202,074	2,291,792
Debt Service	95,493	161,411	-	-
Transfers to Other Funds	808,636	1,280,965	2,724,334	2,989,705
Contingency	-	-	867,675	500,000
<b>TOTAL</b>	<b>\$ 20,599,531</b>	<b>\$ 19,537,843</b>	<b>\$ 29,279,233</b>	<b>\$ 33,191,124</b>

### FISCAL YEAR 2007



## GENERAL FUND EXPENDITURES BY FUNCTION





## POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimate FY 06	Proposed FY 07
Fines & Forfeitures	\$ 4,773	\$7,258	\$5,800	\$8,000
Interest Revenue	200	648	100	700
Appropriated Fund Balance	-	-	28,800	-
Total Revenues	\$4,973	\$7,906	\$34,700	\$8,700

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	34,700	8,700
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 34,700	\$ 8,700

## POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Fines & Forfeitures	\$ 19,070	\$ 32,997	\$ 26,400	\$ 33,000
Interest Revenue	224	1,003	300	1,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ 19,294	\$ 34,000	\$ 26,700	\$ 34,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	26,700	34,000
Capital Outlay	-	65,486	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 65,486	\$ 26,700	\$ 34,000

## DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 198,755	\$ -	\$ -
Fines & Forfeitures	-	36,893	-	-
Interest Revenue	10,286	31,564	18,400	40,000
Transfers from Other Funds	727,256	500,000	500,000	500,000
Appropriated Fund Balance	-	-	1,016,800	-
Total Revenues	\$ 737,542	\$ 767,212	\$ 1,535,200	\$ 540,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	419,224	212,675	1,535,200	540,000
Capital Outlay	41,733	680,282	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	71,300	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ 532,257	\$ 892,957	\$ 1,535,200	\$ 540,000

## RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Charges for Services	\$ 51,234	\$ 57,672	\$ 44,900	\$ 60,000
Interest Revenue	894	3,103	1,000	4,500
Miscellaneous Revenues	-	21,100	-	-
Appropriated Fund Balance	-	-	130,000	-
Total Revenues	<u>\$ 52,128</u>	<u>\$ 81,875</u>	<u>\$ 175,900</u>	<u>\$ 64,500</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	45,709	41,000	41,000
Capital Outlay	-	16,500	11,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	123,900	23,500
Total Expenditures	<u>\$ -</u>	<u>\$ 62,209</u>	<u>\$ 175,900</u>	<u>\$ 64,500</u>

## STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Gas Tax revenue has been included in this fund beginning in FY05 to combine all of the resurfacing in one fund. In FY07 State Revenue Sharing monies have been placed in this fund. Approximately 30% of State Revenue Sharing comes from gas taxes.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Local Option Fuel Tax	\$ -	\$ 1,296,144	\$ 1,553,600	\$ 1,639,400
Local Gov't Infrastructure Surtax	2,000,004	2,649,771	2,177,400	2,747,600
State Revenue Sharing	-	-	-	1,451,400
Interest Revenue	278	20,666	1,400	25,000
Appropriated Fund Balance	-	-	2,126,800	961,600
Total Revenues	<u>\$ 2,000,282</u>	<u>\$ 3,966,581</u>	<u>\$ 5,859,200</u>	<u>\$ 6,825,000</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	1,128,621	-	-	-
Capital Outlay	215,844	2,816,533	4,863,714	6,825,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	995,486	-
Total Expenditures	<u>\$ 1,344,465</u>	<u>\$ 2,816,533</u>	<u>\$ 5,859,200</u>	<u>\$ 6,825,000</u>

## PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Intergovernmental Revenue	\$ 200,000	\$ -	\$ -	\$ 1,000,000
Charges for Services	2,664,196	3,626,722	3,131,300	2,428,300
Interest Revenue	36,942	99,526	38,000	115,000
Appropriated Fund Balance	-	-	5,393,100	850,700
Total Revenues	\$ 2,901,138	\$ 3,726,248	\$ 8,562,400	\$ 4,394,000

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	2,886,819	1,104,932	6,828,703	4,394,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,733,697	-
Total Expenditures	\$ 2,886,819	\$ 1,104,932	\$ 8,562,400	\$ 4,394,000

## FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY07
Charges for Services	\$ 907,529	\$ 723,557	\$ 581,500	\$ 631,260
Interest Revenue	12,901	50,699	18,700	15,000
Appropriated Fund Balance	-	-	2,326,600	318,740
Total Revenues	<u>\$ 920,430</u>	<u>\$ 774,256</u>	<u>\$ 2,926,800</u>	<u>\$ 965,000</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	7,851	-	-
Capital Outlay	55,000	36,777	2,863,222	965,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	63,578	-
Total Expenditures	<u>\$ 55,000</u>	<u>\$ 44,628</u>	<u>\$ 2,926,800</u>	<u>\$ 965,000</u>

## DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ 20,000	\$ -	\$ -	\$ -
Charges for Services	410,850	164,997	-	-
Interest Revenue	2,641	16,001	6,900	10,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 433,491</u>	<u>\$ 180,998</u>	<u>\$ 6,900</u>	<u>\$ 10,000</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	24,672	79,692	126,546	-
Capital Outlay	-	6,950	250,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	131,854	10,000
Total Expenditures	<u>\$ 24,672</u>	<u>\$ 86,642</u>	<u>\$ 508,400</u>	<u>\$ 10,000</u>



## TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 1,327,759	\$ -	\$ -
Charges for Services	-	10,705,562	10,653,280	29,167,500
Interest Revenue	-	150,573	130,000	400,000
Appropriated Fund Balance	-	-	10,347,900	8,682,500
Total Revenues	<u>\$ -</u>	<u>\$ 12,183,894</u>	<u>\$ 21,131,180</u>	<u>\$ 38,250,000</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	1,835,941	15,806,395	38,250,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	5,324,785	-
Total Expenditures	<u>\$ -</u>	<u>\$ 1,835,941</u>	<u>\$ 21,131,180</u>	<u>\$ 38,250,000</u>

## SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ -	\$ 10,873	\$ 99,100	\$ 115,200
Interest Revenue	-	12,158	4,800	6,000
Transfers from Other Funds	-	7,133	1,062,189	2,077,464
Appropriated Fund Balance	-	-	397,411	
Total Revenues	<u>\$ -</u>	<u>\$ 30,164</u>	<u>\$ 1,563,500</u>	<u>\$ 2,198,664</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	132,653	263,500	100,000
Capital Outlay	-	-	1,300,000	2,000,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	98,664
Total Expenditures	<u>\$ -</u>	<u>\$ 132,653</u>	<u>\$ 1,563,500</u>	<u>\$ 2,198,664</u>

## CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. Revenues currently come from a 1.0 ad valorem tax, investment earnings and transfers. The City's portion of the state sales tax will be placed in this fund beginning in fiscal year 2007 and the ad valorem allocation is being reduced to .75 mills.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Ad Valorem Taxes	\$ -	\$ 1,499,723	\$ 4,266,700	\$ 4,486,300
Intergovernmental Revenue	-	280,805	-	2,404,900
Interest Revenue	32,111	92,853	46,300	55,000
Miscellaneous Revenues	905,280	125,000	-	-
Transfers from Other Funds	808,636	250,000	211,222	242,222
Appropriated Fund Balance	-	-	3,408,100	2,279,454
Total Revenues	<u>\$ 1,746,027</u>	<u>\$ 2,248,381</u>	<u>\$ 7,932,322</u>	<u>\$ 9,467,876</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	34,971	-	200,000
Capital Outlay	4,277,047	2,106,481	5,910,413	9,250,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	500,000	-	-	17,876
Contingency	-	-	2,021,909	-
Total Expenditures	<u>\$ 4,777,047</u>	<u>\$ 2,141,452</u>	<u>\$ 7,932,322</u>	<u>\$ 9,467,876</u>

## UTILITY FUND

The Utility Fund is an enterprise fund used to account for the City's water and wastewater utility activities. The Utility provides services to all city residents and some portions of the surrounding county.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Charges for Services	\$ 16,125,063	\$ 21,204,364	\$ 19,525,960	\$ 24,633,390
Interest Revenue	39,498	156,327	114,000	204,065
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	1,143,886	1,143,886	1,922,250
Appropriated Fund Balance	-	-	1,751,369	367,716
Total Revenues	\$ 16,164,561	\$ 22,504,577	\$ 22,535,215	\$ 27,127,421

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 3,483,100	\$ 4,431,386	\$ 5,036,148	\$ 5,991,477
Operating Expenses	8,165,766	9,989,750	8,362,737	8,609,682
Capital Outlay	-	-	469,558	2,348,550
Debt Service	4,178,037	4,393,930	6,346,673	7,472,518
Grants & Aide	8,000	8,000	8,000	8,000
Transfers to Other Funds	10,714,500	1,175,489	1,812,099	2,197,194
Contingency	-	-	500,000	500,000
Total Expenditures	\$ 26,549,403	\$ 19,998,555	\$ 22,535,215	\$ 27,127,421

## UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

### REVENUE SUMMARY

Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Intergovernmental Revenue	\$ 13,405	\$ 1,067,977	\$ 600,000	\$ -
Charges for Services	9,998,143	15,350,969	16,147,200	18,051,700
Interest Revenue	109,051	383,344	240,000	600,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	10,690,000	800,253	800,254	1,060,219
Debt Proceeds	-	-	20,113,000	44,486,750
Appropriated Fund Balance	-	-	16,728,032	-
Total Revenues	<u>\$ 20,810,599</u>	<u>\$ 17,602,543</u>	<u>\$ 54,628,486</u>	<u>\$ 64,198,669</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	47,924,747	52,421,488
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	1,143,886	1,143,886	1,922,250
Contingency	-	-	5,559,853	9,854,931
Total Expenditures	<u>\$ -</u>	<u>\$ 1,143,886</u>	<u>\$ 54,628,486</u>	<u>\$ 64,198,669</u>

## SOLID WASTE FUND

The City contracts for solid waste services. In addition to the contract services the city has two people on staff to monitor the contract and provide customer service.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Franchise Fees	\$ -	\$ -	\$ 8,000	\$ 20,000
Charges for Services	1,450,787	3,667,701	3,426,300	4,552,100
Interest Revenue	(277)	(2,188)	300	-
Appropriated Fund Balance	-	-	62,860	-
Total Revenues	\$ 1,450,510	\$ 3,665,513	\$ 3,497,460	\$ 4,572,100

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ 94,529	\$ 95,760	\$ 99,180
Operating Expenses	1,234,108	3,638,185	3,401,700	4,420,593
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	52,327
Total Expenditures	\$ 1,234,108	\$ 3,732,714	\$ 3,497,460	\$ 4,572,100

## STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Licenses & Permits	\$ -	\$ 82,585	\$ 290,000	\$ 290,000
Charges for Services	-	1,591,243	3,200,000	3,300,000
Intergovernmental Revenue	-	1,342,011	-	400,000
Interest Revenue	-	(6,578)	8,000	8,000
Miscellaneous Revenue	-	1,342,011	-	75,000
Debt Proceeds	-	-	7,547,655	3,266,700
Appropriated Fund Balance	-	-	799,484	867,821
Total Revenues	\$ -	\$ 4,351,272	\$ 11,845,139	\$ 8,207,521

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ -	\$ 309,337	\$ 642,747	\$ 1,073,883
Operating Expenses	-	975,606	3,400,793	2,777,842
Capital Outlay	-	-	7,784,439	4,080,300
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	347,719	17,160	275,496
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 1,632,662	\$ 11,845,139	\$ 8,207,521

## FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

REVENUE SUMMARY				
Revenues	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Charges for Services	\$ 1,327,709	\$ 1,823,970	\$ 2,405,597	\$ 3,195,822
Interest Revenue	241	8,213	-	3,500
Miscellaneous Revenues	8,203	93,575	-	-
Transfers from Other Funds	500,000	1,030,787	1,824,985	812,717
Other	20,754	-	-	-
Appropriated Fund Balances	-	-	355,396	-
Total Revenues	\$ 1,856,907	\$ 2,956,545	\$ 4,585,978	\$ 4,012,039

EXPENDITURE SUMMARY				
Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07
Personal Services	\$ 111,710	\$ 176,100	\$ 222,852	\$ 247,504
Operating Expenses	787,550	1,290,837	1,004,108	1,274,631
Capital Outlay	-	-	2,726,394	2,302,109
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	15,908	632,624	187,795
Contingency	-	-	-	-
Total Expenditures	\$ 899,260	\$ 1,482,845	\$ 4,585,978	\$ 4,012,039



## DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
<b>City Council</b>	\$ 69,020	\$ -	\$ -	\$ -	\$ -
<b>City Manager</b>	505,349	-	-	-	-
<b>Community Relations</b>	624,113	-	-	-	-
<b>City Attorney</b>	399,215	-	-	-	-
<b>City Clerk</b>	331,808	-	-	-	-
<b>General Services</b>					
Finance	979,986	-	-	-	-
Human Resources	412,746	-	-	-	-
Customer Service	-	917,733	-	-	-
<b>Information Technology and Communications</b>	2,628,529	-	-	-	-
<b>Community Development</b>					
Administration	219,053	-	-	-	-
Long Range Planning	623,510	-	-	-	-
Current Planning	946,863	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	2,198,664
<b>Building and Code Administration</b>					
Building Permits and Inspections	2,190,076	-	-	-	-
Code Enforcement	2,049,535	-	-	-	-
<b>Fire</b>					
Fire	4,888,251	-	-	-	-
Fire Impact Fee	-	-	-	-	965,000
<b>Law Enforcement</b>					
Law Enforcement	2,765,669	-	-	-	-
Police Education	-	-	-	-	8,700
Police Automation	-	-	-	-	34,000

# DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
<b>Public Works</b>					
Administration	394,920	-	-	-	-
Streets and Drainage	4,104,948	-	-	-	-
Facilities Maintenance	660,141	-	-	-	-
Traffic Engineering	1,170,803	-	-	-	-
Recycling Revenue	-	-	-	-	64,500
Streets Improvement	-	-	-	-	6,825,000
Solid Waste	-	4,572,100	-	-	-
Fleet Management	-	-	-	4,012,039	-
<b>Engineering and Stormwater Management</b>					
Engineering	645,881	-	-	-	-
Stormwater Management	-	8,207,521	-	-	-
<b>Recreation and Parks</b>					
Parks / Facilities	1,171,462	-	-	-	-
Recreation / Athletics	1,225,630	-	-	-	-
Park Impact Fee	-	-	-	-	4,394,000
<b>Capital Projects</b>					
Capital Projects	804,528	-	9,467,876	-	-
Development Special Projects	-	-	-	-	10,000
Transportation Impact Fee	-	-	-	-	38,250,000
<b>Utility</b>					
Administration	-	1,158,403	-	-	-
Utility Maintenance	-	703,537	-	-	-
Wastewater Collection	-	2,625,964	-	-	-
Wastewater Treatment	-	1,694,791	-	-	-
Water Plant #1	-	1,906,536	-	-	-
Water Plant #2	-	1,653,770	-	-	-
Water Quality	-	439,840	-	-	-
Water Distribution	-	4,613,708	-	-	-
Non-Departmental	-	11,413,139	-	-	-
Utility Capital Projects	-	-	64,198,669	-	-

## CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2007.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
City employees (FTE).	227.03	310.03	378.63	410.15
Total original Citywide budget.	\$38,437,752	\$100,769,078	\$146,635,299	\$193,786,545
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Non-discretionary revenue generated per citizen.	\$332.76	\$404.56	\$370.48	\$460.42
City Council cost per capita.	\$1.28	\$0.79	\$0.88	\$1.01
Citizen rating of overall quality of life.	90	89	88	89
Citizen rating of overall direction of City. (Scale: 70=poor 100=excellent).	87	85	85	86

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

# CITY COUNCIL

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 30,534	\$ 33,015	\$ 34,098	\$ 40,570	\$ 6,472
Operating Expenditures	34,331	13,134	23,300	28,450	\$ 5,150
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 64,865</u>	<u>\$ 46,149</u>	<u>\$ 57,398</u>	<u>\$ 69,020</u>	<u>\$ 11,622</u>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	<u>-</u>

# CITY COUNCIL

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor	*	1.00	1.00	1.00	-
Vice - Mayor	**	1.00	1.00	1.00	-
Council Member	**	3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

\* Budgeted at \$7,500 per year.

\*\* Budgeted at \$6,000 per year.

## CITY MANAGER

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

There are no other major changes to this departmental budget for FY2007.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
City employees (FTE).	227.03	310.03	378.63	410.15
Total original Citywide budget.	\$38,437,752	\$100,769,078	\$146,635,299	\$193,786,545
<b>EFFICIENCY/EFFECTIVENESS:</b>				
General Fund operating cost per capita.	\$339.42	\$300.52	\$382.25	\$415.71
Number of employees per 1,000 residents.	4.50	5.33	5.82	5.98
Department cost per capita.	\$6.32	\$7.69	\$6.32	\$7.38
Citizen rating of quality of City services. (Scale: 70=poor 100=excellent).	87	86	85	86

For this presentation, "General Fund operating cost" is considered to be all General Fund costs excluding Capital Outlay and Transfers.

# CITY MANAGER

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 289,991	\$405,072	\$ 380,784	\$ 473,785	\$ 93,001
Operating Expenditures	29,291	\$42,864	30,299	31,564	1,265
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 319,282</b>	<b>\$ 447,936</b>	<b>\$ 411,083</b>	<b>\$ 505,349</b>	<b>\$ 94,266</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>

# CITY MANAGER

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
City Manager	136	1.00	1.00	1.00	-
Assistant City Manager	133	1.00	1.00	1.00	-
Executive Assistant to the City Manager	115	1.00	1.00	1.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	101	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		4.00	4.00	4.00	-



## COMMUNITY RELATIONS

The Office of Community Relations is responsible for special community projects and the dissemination of general public information as well as emergency/disaster information pertinent to the health and safety of our community and our residents. This office prepares all relative public informational brochures, notices, newsletters, annual and special reports.

Media advertisements and press releases are also produced in this office. The budget includes funds for economic development, the annual contribution to Enterprise Flagler and a contribution to the Northeast Florida Economic Development group; Cornerstone Marketing Alliance. This office acts as liaison to Enterprise Flagler to promote economic development within the City.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b> Population – City.	50,484	58,216	65,018	68,495
<b>EFFICIENCY/EFFECTIVENESS:</b> Program cost per capita. Citizen rating of economic development. (Scale: 70=poor 100=excellent).	N/A 81	\$8.02 81	\$10.57 81	\$9.11 82

# COMMUNITY RELATIONS

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 182,614	\$ 241,762	\$ 250,204	\$ 8,442
Operating Expenditures	-	154,257	288,744	217,409	(71,335)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	130,000	156,500	156,500	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 466,871</b>	<b>\$ 687,006</b>	<b>\$ 624,113</b>	<b>\$ (62,893)</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>

# COMMUNITY RELATIONS

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
Special Projects Manager	126	1.00	1.00	1.00	-
Community Relations Manager	124	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Receptionist	109	1.00	1.00	1.00	-
Total Full-time		3.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	4.00	4.00	-

## CITY ATTORNEY

The City Attorney advises the City Council and boards and commissions of the City on legal issues. The Attorney assists the City Manager, department heads, and staff on legal matters concerning the City of Palm Coast. The City Attorney attends City Council meetings and other public meetings as deemed advisable and represents the City in prosecuting and defending lawsuits. Services are provided by contract.

This budget proposes the creation of a City Attorney position. This person would provide day to day legal services for the City. A contract will be maintained to provide support to the City Attorney and certain City boards and committees.

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY07-FY06
Personal Services	\$ -	\$ -	\$ -	\$ 171,108	\$ 171,108
Operating Expenditures	271,714	365,183	400,000	228,107	(171,893)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 271,714	\$ 365,183	\$ 400,000	\$ 399,215	\$ (785)

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-

# CITY ATTORNEY

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
City Attorney	133	-	-	1.00	1.00
Total Full-time		-	-	1.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	1.00	1.00

## CITY CLERK

The City Clerk's Office is responsible for preparing agendas and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamations. The City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling the scanning, indexing and destruction of all City documents. The City Clerk's office handles citizens' requests for information and records. The City Clerk also acts as the Supervisor of Elections for the City of Palm Coast.

As noted in the City Clerk's Five Year Plan, in order to effectively and efficiently handle all City records and, with the vision of becoming a "paperless" City, a Records Manager was added to the City Clerk's office staff in the 2005-2006 Budget. In order to keep costs down, the Records Manager replaced the Senior Staff Assistant within the City Clerk's office.

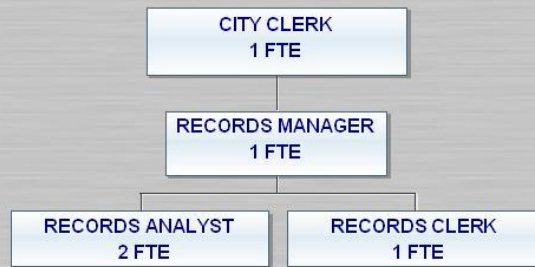
The addition of the Records Manager in 2005-2006 Budget has allowed the City's records program to continue to expand. Additional City departments have been added to the On Base Program. This year the last of the City's departments will be added. The Records Manager has been instrumental in establishing procedures for input of scanned documents into the On Base program and acts as the liaison with IT in evaluating and solving any problems that may arise within this program. The Records Manager also handles training classes for On Base users, reviews and makes recommendations for changes to records procedures, and chairs the Records Committee, as well as assists with general office duties and sits in for the City Clerk during her absence.

In addition to the hiring of a Records Manager, in an effort to ensure a high quality of record scanning and indexing, a Records Analysts position was added to the City Clerk's staff. Policies and procedures relating to the auditing of City records were created, along with an auditing schedule for review of City records, which have been scanned into On Base. Due to the large volume of scanned, digital and paper records, the scheduled audits took longer to complete than originally planned and the scope for auditing records was pared down to complete the auditing process.

Most of the increase in expenditures to the City Clerk's budget is due to the increase in personnel. The second largest added expense covers the cost of the September primary election.

<b>PERFORMANCE REVIEW TABLE</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLAND:</b>				
Population – City.	50,484	58,216	65,018	68,495
Number of City records scanned and indexed	0	332,468	448,300	493,200
Number of meetings	36	39	39	39
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department expenditures per capita.	\$2.05	\$3.56	\$3.99	\$4.84
Percent of minutes completed within one month.	0%	0%	84.4%	95%
Percent of agendas completed accurately and within timeframe	0%	0%	76.1%	95%
Citizen rating of City Clerk services. (Scale: 70=poor 100=excellent).	89	90	89	89

# CITY CLERK



# CITY CLERK

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 62,151	\$134,002	\$ 180,906	\$ 242,023	\$ 61,117
Operating Expenditures	41,444	70,496	78,397	89,785	11,388
Capital Outlay	-	2,555	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 103,595</b>	<b>\$ 207,053</b>	<b>\$ 259,303</b>	<b>\$ 331,808</b>	<b>\$ 72,505</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>



# CITY CLERK

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY07-FY06
<u>Full-time</u>					
City Clerk	125	1.00	1.00	1.00	-
Records Manager	115	-	1.00	1.00	-
Senior Staff Assistant	112	1.00	-	-	-
Records Analyst	111	-	1.00	2.00	1.00
Data Entry Clerk	110	-	1.00	1.00	-
Records Clerk	108	1.00	-	-	-
<b>Total Full-time</b>		<b>3.00</b>	<b>4.00</b>	<b>5.00</b>	<b>1.00</b>
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>3.00</b>	<b>4.00</b>	<b>5.00</b>	<b>1.00</b>

## GENERAL SERVICES

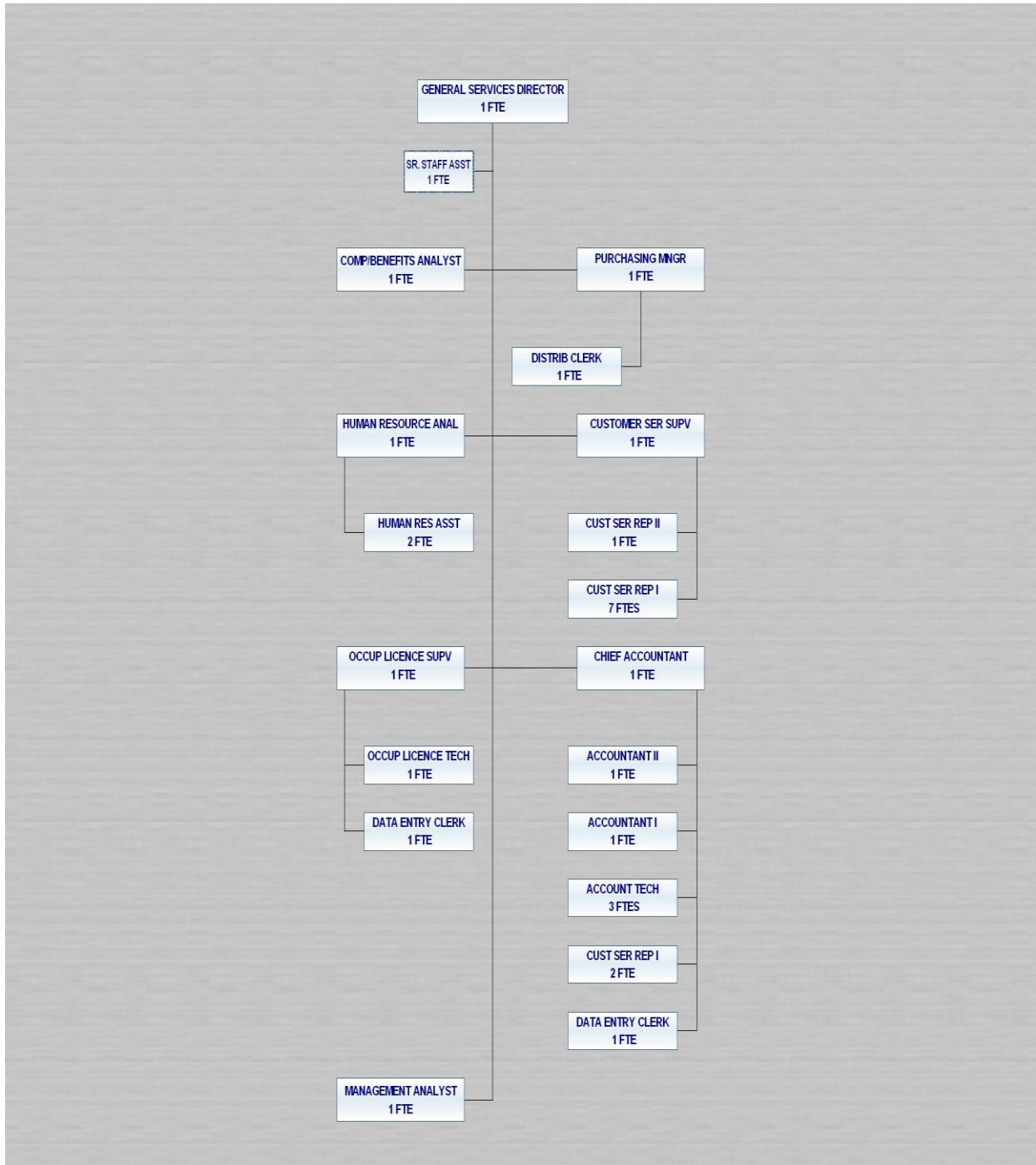
The General Services Department includes Finance, Human Resources, and Customer Service. Purchasing, Risk Management, and Occupational Licensing are part of the Finance Division. The mission of the General Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations.

A Data Entry Clerk is being added to Finance to help with the increased number of invoices being processed and general clerical functions. As the number of employees throughout the City has increased the demand on Human Resources has grown. A Human Resources Assistant is being added to provide services to the employees. During the past several months we have been going through some reorganization of the Customer Service division. An Accountant has been moved to the Utility office to oversee billing and maintain the financial records. We have been utilizing temporary personnel to assist with the telephones in Customer Service. While this has helped, using temporary employees requires re-training every time one leaves and is not as efficient as have full-time employees. The addition of two positions in Customer Service will allow us to complete the reorganization and make the temporary positions permanent to provide more continuity and better service to citizens.

These additional personnel and associated operating costs account for most of the increase in the General Services Department.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
City employees (FTE).	227.03	310.03	378.63	410.15
Invoices processed.	18,649	24,476	19,480	26,000
Occupational licenses processed.	3,323	3,816	3,900	4,200
Budgeted positions - Citywide.	222	334	399	442
Applications processed.	2,340	1,986	2,571	3,342
Total hired.	104	88	142	230
Terminations	41	55	44	46
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department General Fund expenditures per capita.	\$17.63	\$18.43	\$17.95	\$20.33
Human Resources expenditures per FTE.	\$2,115.22	\$924.48	\$717.60	\$981.21
Total average # of days for recruitment (no testing required).	55	45	40	40
Citizen satisfaction with financial services. (Scale: 70=poor 100=excellent).	87	86	85	86

# GENERAL SERVICES



# GENERAL SERVICES FINANCE

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 311,500	\$571,899	\$ 742,633	\$ 784,204	\$ 41,571
Operating Expenditures	98,234	201,609	152,513	195,782	43,269
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	12,727	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 409,734</b>	<b>\$ 786,235</b>	<b>\$ 895,146</b>	<b>\$ 979,986</b>	<b>\$ 84,840</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>

# GENERAL SERVICES FINANCE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY07-FY06
<u>Full-time</u>					
General Services Director	131	1.00	1.00	1.00	-
Purchasing Manager	123	1.00	1.00	1.00	-
Chief Accountant	123	1.00	1.00	1.00	-
Management Analyst	119	1.00	1.00	1.00	-
Compensation Benefits Analyst	119	1.00	1.00	1.00	-
Accountant II	118	1.00	1.00	1.00	-
Accountant I	117	1.00	-	-	-
Accounting Technician	115	2.00	2.00	2.00	-
Occupational License Inspector	115	1.00	1.00	1.00	-
Occupational License Technician	112	-	1.00	1.00	-
Data Entry Clerk	110	1.00	1.00	2.00	1.00
Distribution Clerk	107	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>12.00</b>	<b>12.00</b>	<b>13.00</b>	<b>1.00</b>
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>12.00</b>	<b>12.00</b>	<b>13.00</b>	<b>1.00</b>

# GENERAL SERVICES HUMAN RESOURCES

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 262,731	\$ 135,581	\$ 138,126	\$ 191,478	\$ 53,352
Operating Expenditures	217,488	151,034	133,580	221,268	87,688
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 480,219</b>	<b>\$ 286,615</b>	<b>\$ 271,706</b>	<b>\$ 412,746</b>	<b>\$ 141,040</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>

# GENERAL SERVICES HUMAN RESOURCES

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Human Resource Analyst	118	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Human Resource Assistant	112	-	1.00	2.00	1.00
Staff Assistant	111	1.00	-	-	-
Total Full-time		3.00	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	4.00	1.00

## GENERAL SERVICES CUSTOMER SERVICE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 146,752	\$ 348,105	\$ 370,324	\$ 538,499	\$ 168,175
Operating Expenditures	739,467	536,666	322,180	319,234	(2,946)
Capital Outlay	14,574	1,035	13,965	-	(13,965)
Debt Service	61,822	97,443	60,000	60,000	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 962,615</b>	<b>\$ 983,249</b>	<b>\$ 766,469</b>	<b>\$ 917,733</b>	<b>\$ 151,264</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>



# GENERAL SERVICES

## CUSTOMER SERVICE

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Accountant I	117	-	1.00	1.00	-
Customer Service Supervisor	115	1.00	1.00	1.00	-
Accounting Technician	115	-	-	1.00	1.00
Customer Service Representative II	110	1.00	1.00	1.00	-
Customer Service Representative I	109	7.00	8.00	9.00	1.00
<b>Total Full-time</b>		<b>9.00</b>	<b>11.00</b>	<b>13.00</b>	<b>2.00</b>
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>9.00</b>	<b>11.00</b>	<b>13.00</b>	<b>2.00</b>

# INFORMATION TECHNOLOGY AND COMMUNICATIONS

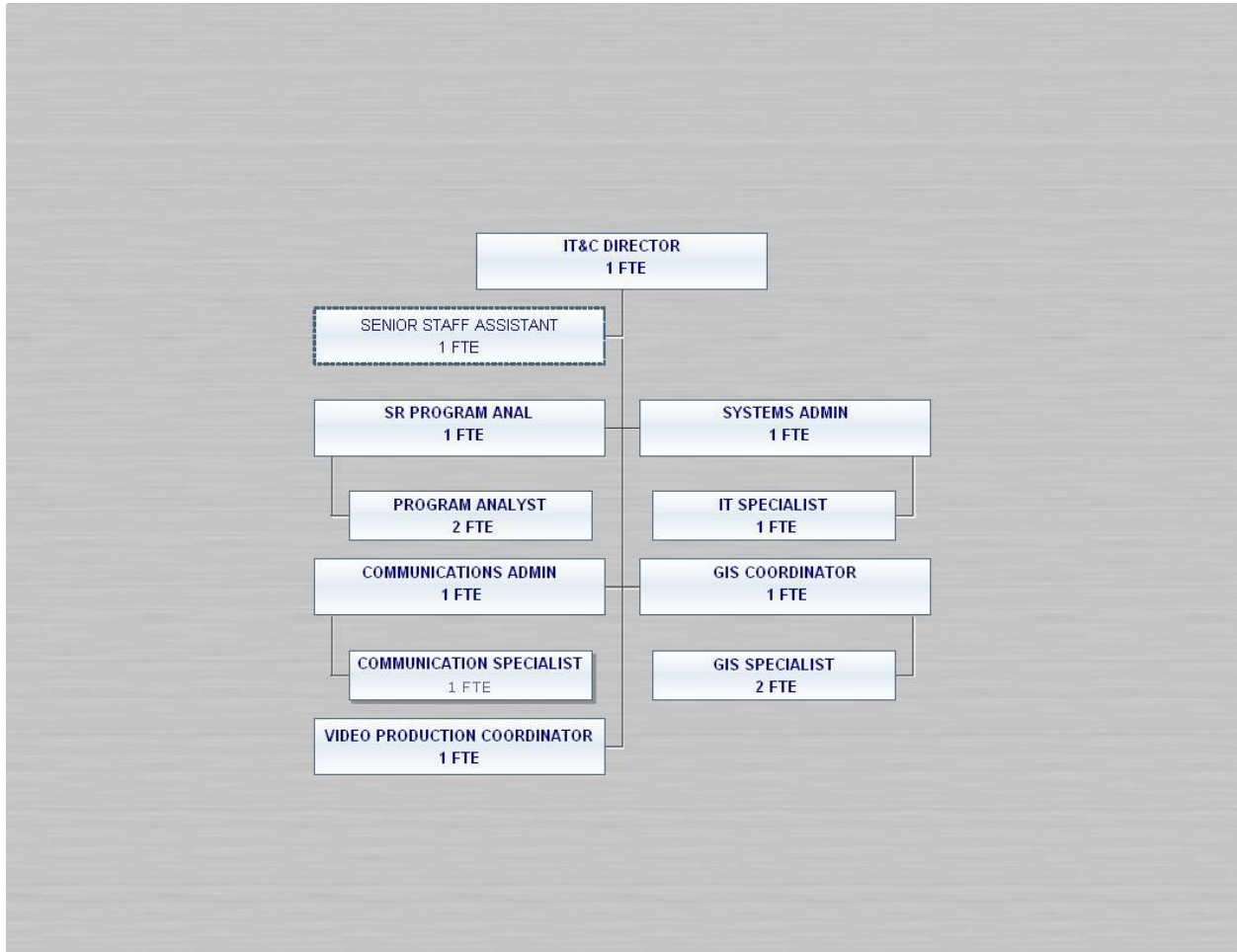
IT&C's primary role is to provide services to other City departments. Internal services include support services, application development, communications, and GIS. External services include maintenance and development of the City's website, maintenance of the City's emergency management system "Code-Red", E-Gov services, automated voice solutions (IVR), and to provide the City's citizens with emergency information via a recently established AM radio station. FY05 and FY06 brought about an emphasis in digital documents and online services. This past year, the City website has undergone continual functionality enhancements designed to reduce customer service overhead, provide at-home access to key services, and ease the acquisition of information by our citizens. Departments are using the website, giving the citizens direct access to the information previously available only through a customer service representative.

A Video Production Coordinator is being added in preparation of local government channel that will be operated by the City and provided to residents through the local cable provider. Our goal for this coming year is to continue to enhance our online and offline technology offerings with new features, new content, and continued refinement of our existing services. We will be implementing a new Recreation & Parks software package that will enable activities management capabilities coupled with online signup and fee payment. The City will also be acquiring and implementing a work order management system to track service requests, manage assets, and provide highly detailed reporting capabilities

An increase in service contracts and application licensing accounts for a large percentage of the increase in this year's operating expenditures. A large portion of this year's capital expenditures are in the fire automation project, the purchase of a citywide work order management system, a Kronos time clock system, and the cost of upgrading existing network equipment within existing City buildings.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
City employees (FTE).	227.03	310.03	378.63	410.15
Number of PCs in service.	150	242	283	350
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department operating cost per capita.	\$7.36	\$17.66	\$26.85	\$30.38
Department cost per workstation.	\$2,594.73	\$5,026.64	\$7,127.15	\$6,446.32

# INFORMATION TECHNOLOGY AND COMMUNICATIONS



# INFORMATION TECHNOLOGY AND COMMUNICATIONS

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 101,343	\$ 375,413	\$ 638,918	\$ 771,438	\$ 132,520
Operating Expenditures	214,325	614,845	1,106,621	1,291,341	184,720
Capital Outlay	45,536	230,624	500,000	547,750	47,750
Debt Service	56,013	37,899	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	18,000	18,000
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 417,217</b>	<b>\$ 1,258,781</b>	<b>\$ 2,245,539</b>	<b>\$ 2,628,529</b>	<b>\$ 382,990</b>

# INFORMATION TECHNOLOGY AND COMMUNICATIONS

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY07
CISCO Network Equipment	\$ 80,000
Wireless	50,000
Servers	15,000
Miscellaneous Equipment	20,000
Utility Administrative - Copier/Scanner	14,000
Copier with Scan Option	14,000
Computers	39,900
Laptops	10,000
Scanning Workstations	2,000
Mobil Scanning Station	2,000
Large Monitors	17,100
Vehicle Mounts	10,000
Fire Automation Project	125,000
Tablet PC for GIS	4,000
Trimble GPS for GIS	15,000
High Speed Scanners	9,750
Audio Visual Equipment	20,000
Security & Surveillance Equipment/Software	25,000
800MHZ Radios	25,000
Video Production Equipment	50,000
Total	\$ 547,750

# INFORMATION TECHNOLOGY AND COMMUNICATIONS

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Information Technology & Communications Director	129	-	1.00	1.00	-
Information Technology Manager	124	1.00	-	-	-
Senior Program Analyst	122	-	1.00	1.00	-
Program Analyst	120	1.00	2.00	2.00	-
Systems Administrator	120	-	1.00	1.00	-
GIS Coordinator	120	-	1.00	1.00	-
Video Production Coordinator	120	-	-	1.00	1.00
Communications Administrator	119	-	1.00	1.00	-
CAD Supervisor	117	1.00	-	-	-
Support Specialist	116	3.00	2.00	2.00	-
GIS Specialist	116	-	2.00	2.00	-
Web Specialist	116	-	-	-	-
Senior Staff Assistant	112	-	1.00	1.00	-
CAD Technician	112	1.00	-	-	-
<b>Total Full-time</b>		<b>7.00</b>	<b>12.00</b>	<b>13.00</b>	<b>1.00</b>
<u>Part-time/Temporary</u>					
Intern *	109	-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Personnel</b>		<b>7.00</b>	<b>12.00</b>	<b>14.00</b>	<b>2.00</b>

\* Budgeted for 20 hours per week.

## COMMUNITY DEVELOPMENT

The role of the Community Development Department is to promote safe, orderly, quality development in the community. This role is split between the Current Planning Division, which is primarily responsible for development reviews, and the Long Range Planning Division.

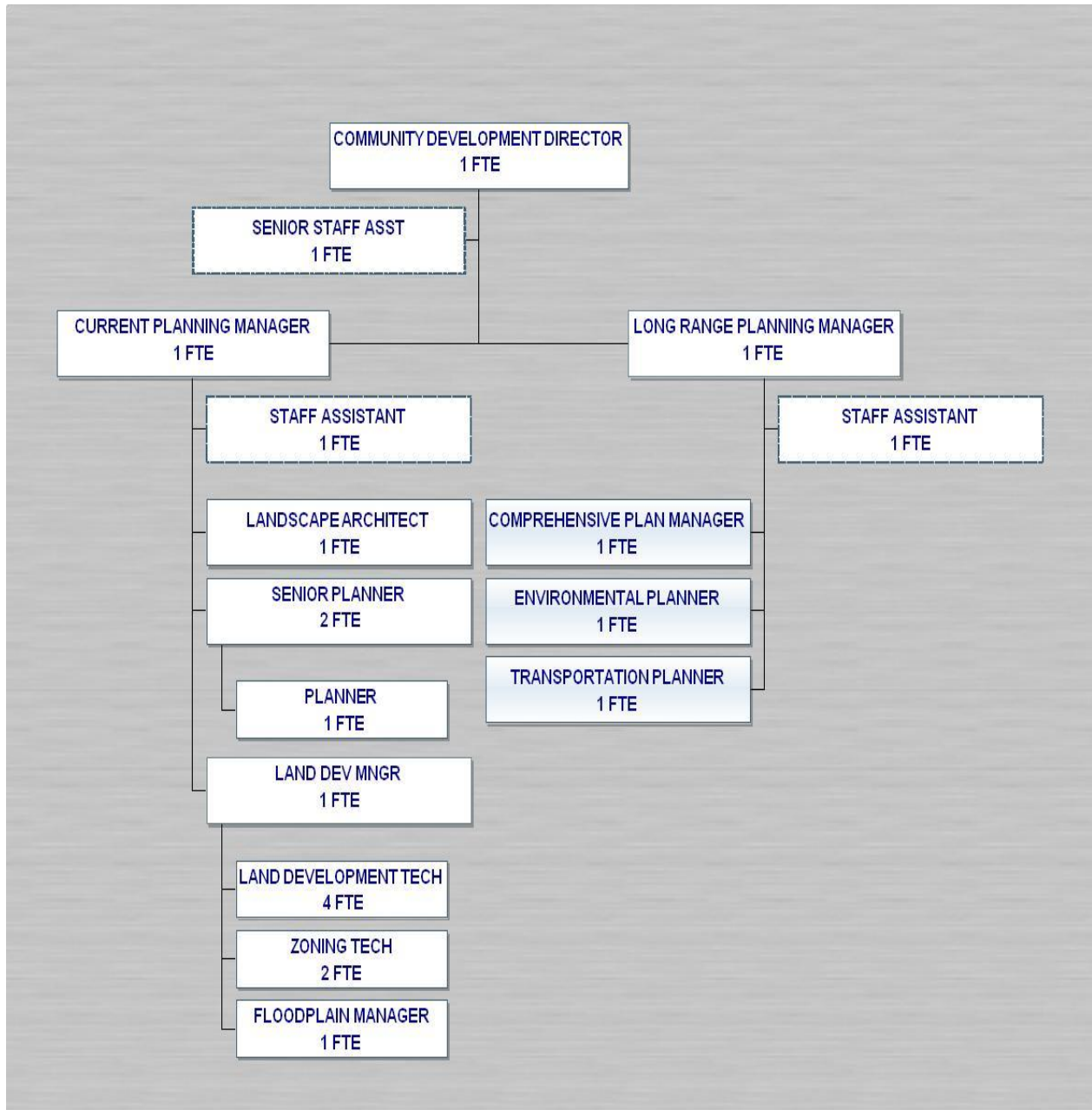
Long range planning involves the development and implementation of the City's Comprehensive Plan and its various elements including transportation, environmental and concurrency issues. It also oversees the City's Community Redevelopment Area and is responsible for special projects such as development of the urban service boundary and workforce housing

Current planning is responsible for reviewing overall development plans, plats, planned unit developments and site plans, as well as rezones, variances and annexations. It also makes recommendations to both the Planning & Land Regulation Review Board and City Council and is responsible for development and maintenance of the land development code, floodplain management activities and is staff to the City's Environmental & Beautification Committee.

The department includes four additional positions this year. Two Zoning Technicians currently located in the Building Department are being moved back to this department. It is now thought that it is most beneficial to the City if they are in this department. The City is also adding a Senior Planner to assist with the expanding workload in Current Planning and a Floodplain Manager to assist with administering this program now that the City has been officially accepted into the Federal Floodplain Management Program.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Number of site plan and subdivision applications.	50	50	50	50
Number of rezoning, special exception, and variance applications.	180	180	180	180
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department expenditures per capita.	\$26.66	\$21.29	\$23.40	\$26.12
Percent of Land Development Code completed.	N/A	61%	100%	100%
Percent of zoning map completed.	N/A	0%	100%	100%
Citizen rating of quality of City planning and zoning services. (Scale: 70=poor 100=excellent).	85	84	84	85

# COMMUNITY DEVELOPMENT





## COMMUNITY DEVELOPMENT ADMINISTRATION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 181,143	\$165,695	\$ 258,349	\$ 189,347	\$ (69,002)
Operating Expenditures	94,303	53,130	121,300	29,706	(91,594)
Capital Outlay	2,643	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 278,089</b>	<b>\$ 218,825</b>	<b>\$ 379,649</b>	<b>\$ 219,053</b>	<b>\$ (160,596)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# COMMUNITY DEVELOPMENT ADMINISTRATION

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Community Development Director	130	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Total Full-time		2.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	2.00	-

## COMMUNITY DEVELOPMENT LONG RANGE PLANNING

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ -	\$ 370,310	\$ 370,310
Operating Expenditures	-	-	-	253,200	253,200
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 623,510</u>	<u>\$ 623,510</u>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

# COMMUNITY DEVELOPMENT LONG RANGE PLANNING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Community Redevelopment Manager	127	-	1.00	1.00	-
Senior Planner	121	-	3.00	3.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		-	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	5.00	5.00	-

## COMMUNITY DEVELOPMENT CURRENT PLANNING

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 801,618	\$810,825	\$ 841,090	\$ 785,940	\$ (55,150)
Operating Expenditures	265,151	209,714	300,414	160,923	(139,491)
Capital Outlay	801	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,067,570	\$ 1,020,539	\$ 1,141,504	\$ 946,863	\$ (194,641)

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	\$ -

# COMMUNITY DEVELOPMENT CURRENT PLANNING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Planning Manager	127	1.00	1.00	1.00	-
Landscape Architect	122	1.00	1.00	1.00	-
Senior Planner	121	4.00	1.00	2.00	1.00
Land Development Manager	121	-	1.00	1.00	-
Planner	119	1.00	1.00	1.00	-
Land Development Technician	117	4.00	4.00	4.00	-
Floodplain Manager	116	-	-	1.00	1.00
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		12.00	10.00	12.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	10.00	12.00	2.00

## BUILDING AND CODE ADMINISTRATION

Building and Code Administration is responsible for all building, code enforcement and urban forestry functions. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

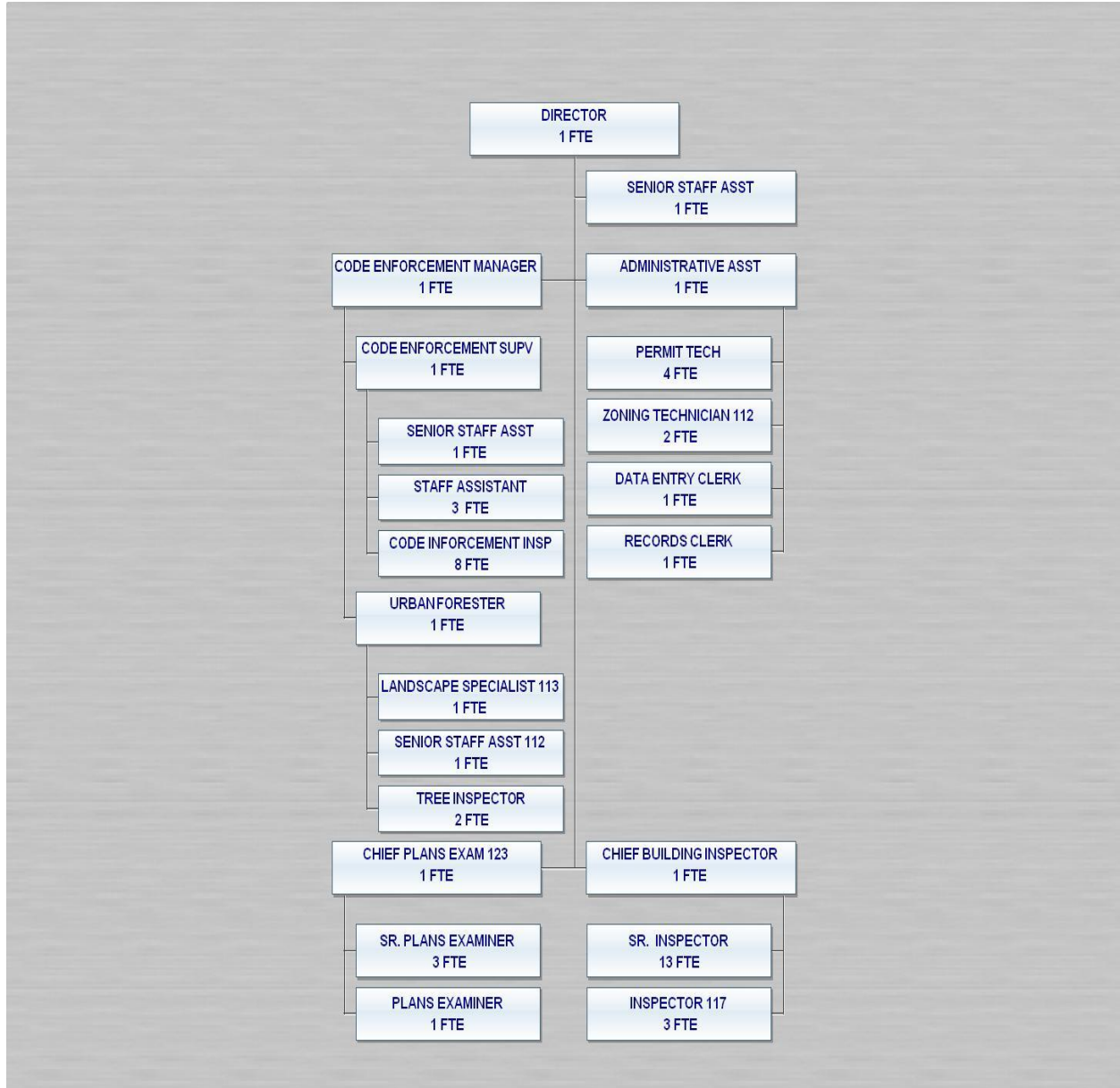
Building inspector positions are reduced by 20% to reflect the stabilizing of permitting activity.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Enforcement productivity by utilizing technology to provide mobile applications to make information available in the field.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Number of code violations.	9,211	11,316	13,868	15,500
Number of permits issued.	10,910	9,722	9,822	10,000
Population – City.	50,484	58,216	65,018	68,495
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Code Enforcement expenditures per capita.	\$11.37	\$14.78	\$17.97	\$17.93
Percent Code violations brought into compliance.	N/A	42%	44%	46%
Cost per permit issued.	\$380.85	\$212.19	\$258.80	\$230.53
Citizen rating of quality of City code enforcement services.	86	85	86	87
Citizen's satisfaction with building services. (Scale: 70=poor 100=excellent).	86	86	86	87

# BUILDING AND CODE ADMINISTRATION





## BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 76,882	\$744,380	\$ 1,794,695	\$ 1,859,595	\$ 64,900
Operating Expenditures	4,078,225	910,670	698,334	330,481	(367,853)
Capital Outlay	-	95,823	30,317	-	(30,317)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	312,054	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,155,107</b>	<b>\$ 2,062,927</b>	<b>\$ 2,523,346</b>	<b>\$ 2,190,076</b>	<b>\$ (333,270)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Building and Code Administration Director	129	1.00	1.00	1.00	-
Chief Plans Examiner	123	1.00	1.00	1.00	-
Chief Building Inspector	123	1.00	1.00	1.00	-
Sr Plans Examiner	121	4.00	3.00	3.00	-
Senior Building Inspector	121	17.00	9.00	6.00	(3.00)
Plans Examiner	119	1.00	1.00	1.00	-
Building Inspector	119	3.00	7.00	7.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Permit Technician	112	4.00	4.00	4.00	-
Zoning Technician	112	1.00	2.00	2.00	-
Staff Assistant	111	1.00	2.00	2.00	-
Records Clerk	108	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>37.00</b>	<b>34.00</b>	<b>31.00</b>	<b>(3.00)</b>
<u>Part-time/Temporary</u>					
Clerk	107	1.00	1.00	1.00	-
<b>Total Part-time/Temporary</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Total Personnel</b>		<b>38.00</b>	<b>35.00</b>	<b>32.00</b>	<b>(3.00)</b>

## BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 483,236	\$657,039	\$ 980,865	\$ 1,003,898	\$ 23,033
Operating Expenditures	143,073	311,858	295,047	1,045,637	750,590
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 626,309</b>	<b>\$ 968,897</b>	<b>\$ 1,275,912</b>	<b>\$ 2,049,535</b>	<b>\$ 773,623</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Code Enforcement Manager	122	1.00	1.00	1.00	-
Urban Forester	120	1.00	1.00	1.00	-
Code Enforcement Supervisor	117	2.00	2.00	2.00	-
Code Enforcement Inspector	115	8.00	9.00	9.00	-
Landscape Specialist	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	2.00	2.00	2.00	-
Tree Inspector	111	-	2.00	2.00	-
Staff Assistant	111	2.00	1.00	1.00	-
<b>Total Full-time</b>		<b>17.00</b>	<b>19.00</b>	<b>19.00</b>	<b>-</b>
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	115	-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Personnel</b>		<b>17.00</b>	<b>19.00</b>	<b>20.00</b>	<b>1.00</b>

\* Budgeted at 20 hours per week.

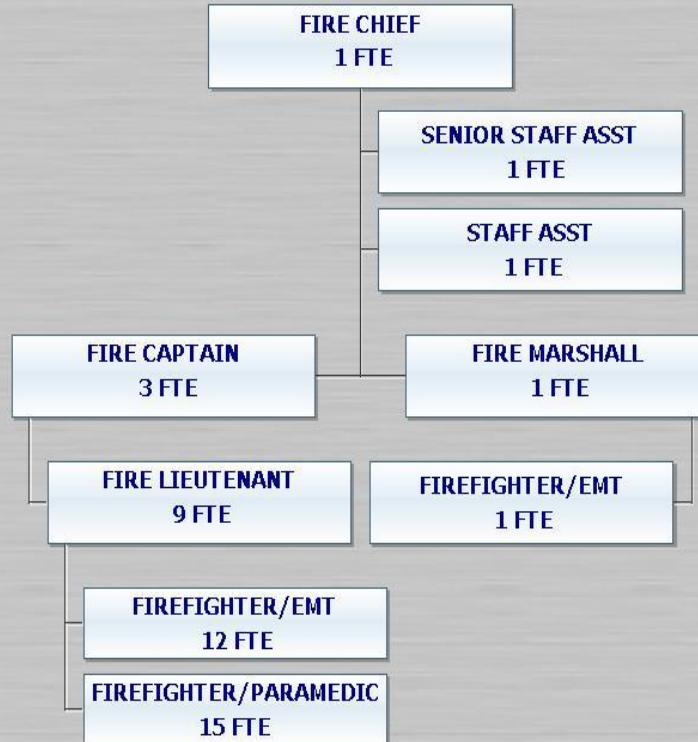
# FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

This year's budget includes funding for the following: 2 new stations, the relocation of one station and the addition of 1 inspector and 3 firefighters for the last quarter of the fiscal year.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
City area (square miles).	63	64	65	65
Number of emergency responses.	4,311	4,928	3,756	5,200
Number of business inspections.	494	672	1,182	1,300
Number of plan reviews.	275	338	433	450
Number of new construction inspections.	243	548	436	900
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Cost per emergency response.	\$716.01	\$763.53	\$1,056.67	\$1,150.77
Percentage of response times, 5 minutes or less.	48%	64%	66%	68%
Citizen rating of quality of City fire services (Scale: 70=poor 100=excellent).	93	93	93	93

# FIRE



# FIRE

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 2,008,974	\$ 2,462,703	\$ 2,535,132	\$ 3,224,553	\$ 689,421
Operating Expenditures	421,004	485,425	1,325,586	1,295,418	(30,168)
Capital Outlay	116,984	172,362	271,756	351,780	80,024
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	22,500	133,000	16,500	(116,500)
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,546,962</u>	<u>\$ 3,142,990</u>	<u>\$ 4,265,474</u>	<u>\$ 4,888,251</u>	<u>\$ 622,777</u>

# FIRE

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Specialized Equipment	\$ 13,289
Airpack ID's	5,000
RIT Regulator Mask	4,000
Airpack Upgrade	450
Facepiece Adaptors	2,079
First Responder Cannisters for Repirators	1,200
Res-Q-Jacks	7,000
Safety Glasses	100
Extrication Equipment	54,380
Scott Packs	80,400
Portable Generators/Safety Trailer	12,000
K12 Rescue Saw	5,400
Hose Tester	5,000
Medical Transport Carts	24,302
Thermal Imaging Cameras	10,000
Impact Gun	2,000
TNT Combi-tools	12,000
TNT Confined Space Cutter	6,000
Water Thief	6,693
Piston Intack Valves	5,500
Matching Grant Funds for Plymovent Saft	33,287
Station 22 Day Room Furniture	3,500
Dishwasher Installation Station 22	1,000
Equipment Package for new Pumper	37,200
Opticon Vehicle Units	20,000
Total	<u>\$ 351,780</u>



# FIRE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Fire Chief	129	1.00	1.00	1.00	-
Fire Captain	124	3.00	3.00	3.00	-
Fire Inspector	121	1.00	1.00	1.00	-
Fire Lieutenant	121	9.00	9.00	9.00	-
Firefighter/Paramedic	118	12.00	18.00	21.00	3.00
Firefighter/EMT	116	10.00	10.00	11.00	1.00
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		37.00	44.00	48.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		37.00	44.00	48.00	4.00

## LAW ENFORCEMENT

Law Enforcement services are contracted with the Flagler County Sheriff's Office. The Sheriff enforces City, County, State, and Federal statutes, ordinances, and laws. The Sheriff's Office investigates criminal activities, apprehends criminals, recovers stolen property, processes parking citations, and provides public education programs on crime prevention.

This budget proposes adding two additional officers to the ten current "traffic" officers, bringing the total "Traffic Unit" to twelve officers.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
Number of citations issued.	4,700	5,000	5,300	5,800
Number of arrests.	1,750	1,850	1,950	2,000
Total number of incidents.	5,000	5,250	6,000	7,500
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Fines and forfeitures revenue.	\$53,701	\$79,074	\$72,800	\$74,800
Cost per incident.	\$213.10	\$237.17	\$310.95	\$358.78
Net Department cost per capita.	\$21.11	\$21.39	\$28.70	\$39.29
Citizen rating of quality of police services.	65	74	76	78
Citizen rating of traffic enforcement services.	51	46	48	50
(Scale: 0=poor 100=excellent)				

# LAW ENFORCEMENT

LAW ENFORCEMENT COORDINATOR  
1 FTE

# LAW ENFORCEMENT

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ 52,475	\$ 85,268	\$ 32,793
Operating Expenditures	1,119,188	\$1,324,201	1,851,025	2,583,176	732,151
Capital Outlay	-	-	2,000	97,225	95,225
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	33,000	-	(33,000)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,119,188</b>	<b>\$ 1,324,201</b>	<b>\$ 1,938,500</b>	<b>\$ 2,765,669</b>	<b>\$ 827,169</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Office space at City Hall	\$ 60,000
Enforcement equipment	16,425
Safety equipment	10,800
Office equipment	10,000
<b>Total</b>	<b>\$ 97,225</b>

# LAW ENFORCEMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Law Enforcement Coordinator	126	-	1.00	1.00	-
Total Full-time		-	1.00	1.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	1.00	1.00	-

## PUBLIC WORKS

Public Works is responsible for maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also maintains the City buildings and facilities, such as City Hall, monitors the solid waste collection contract, and manages the City's fleet of vehicles and large equipment.

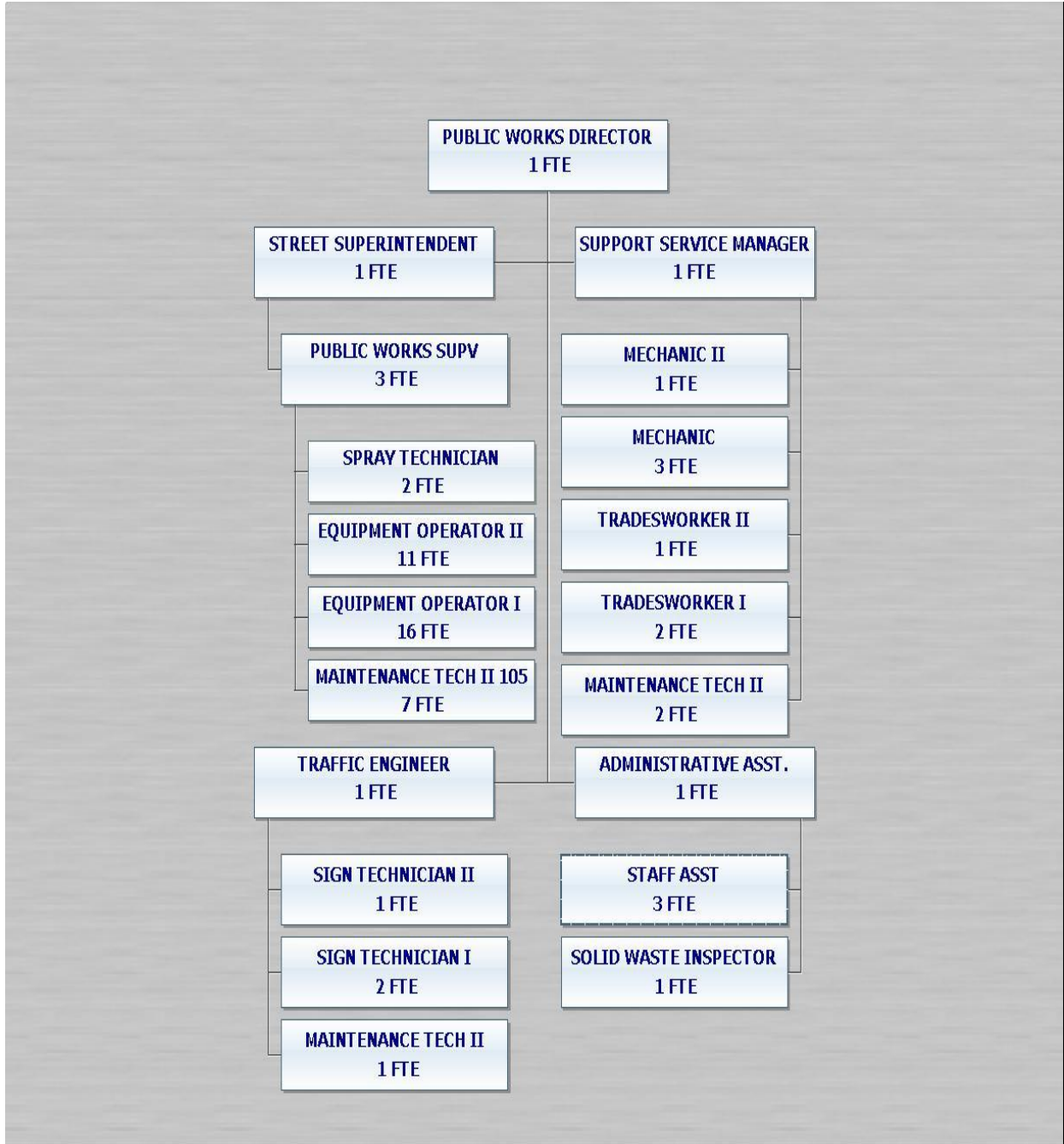
The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

This FM budget reflects an increase in operating expenses due to maintaining an increased fleet size acquired to serve additional staff hired in all departments. The capital outlay schedule has budgeted those vehicles scheduled for replacement as well as additional vehicles that will be provided to city departments for additional staff and job duties.

The City continues to provide refuse collection services to its citizens through a Solid Waste contract. This contract is resourced through an enterprise fund which is sustained by utility billing revenues. The majority of the increase in operating expenses in this year's budget is due to the growth of the city and the increase in the number of citizens who are provided services under this contract. Additionally, in this fiscal year, educational outreach programs will be developed for litter prevention and recycling using the Recycling Revenue funds.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population	50,484	58,216	65,018	68,495
City departments.	8	10	12	12
Streets (miles).	528	538	540	540
City area (square miles).	63	64	65	65
Street damage fees collected.	\$208,305	\$276,940	\$209,800	\$257,400
City facilities (Square Feet).	63,484	63,484	63,484	63,484
Units in the fleet.	198	219	274	326
Number of solid waste customers.	23,707	27,356	30,220	32,000
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Net Department cost per capita.	\$100.25	\$46.53	\$91.41	\$88.67
Facility maintenance cost per square foot of facilities.	\$4.72	\$6.32	\$9.19	\$10.40
Fleet maintenance cost per fleet unit.	\$3,990	\$4,575	\$5,219	\$2,945
Percent of roads rated at a 7 or better.	N/A	80%	84%	86%
Citizen rating of quality of City street repair services.	81	81	82	83
Citizen rating of quality of City street cleaning services.	83	83	83	84
Citizen rating of quality of sidewalk maintenance.	83	83	83	84
Satisfaction with fleet maintenance services.	N/A	N/A	97	98
Citizen rating of quality of City solid waste collection services.	92	92	92	92
Citizen rating of quality of City recycling services.	90	91	91	92
(Scale: 70=poor 100=excellent).				

# PUBLIC WORKS



## PUBLIC WORKS ADMINISTRATION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 234,646	\$ 279,451	\$ 264,626	\$ 290,985	\$ 26,359
Operating Expenditures	131,473	\$89,735	116,713	103,935	(12,778)
Capital Outlay	46,034	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 412,153</b>	<b>\$ 369,186</b>	<b>\$ 381,339</b>	<b>\$ 394,920</b>	<b>\$ 13,581</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>



# PUBLIC WORKS ADMINISTRATION

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Public Works Director	131	1.00	1.00	1.00	-
Support Services Manager	117	-	1.00	1.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	-	-	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	4.00	-

## PUBLIC WORKS STREETS AND DRAINAGE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 679,224	\$ 830,917	\$ 1,738,738	\$ 1,834,854	\$ 96,116
Operating Expenditures	121,941	\$1,218,917	1,814,230	1,812,794	(1,436)
Capital Outlay	2,355,247	123,394	578,179	187,500	(390,679)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	58,500	890,040	269,800	(620,240)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,156,412</b>	<b>\$ 2,231,728</b>	<b>\$ 5,021,187</b>	<b>\$ 4,104,948</b>	<b>\$ (916,239)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Parking and storage facility	\$ 150,000
Message boards	37,500
Total	<u>\$ 187,500</u>

# PUBLIC WORKS STREETS AND DRAINAGE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Streets Superintendent	124	1.00	1.00	1.00	-
Public Works Supervisor	115	3.00	3.00	3.00	-
Sign Technician II	111	-	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Spray Technician	111	1.00	2.00	2.00	-
Equipment Operator II	110	5.00	11.00	11.00	-
Sign Technician I	109	2.00	2.00	2.00	-
Equipment Operator I	109	10.00	16.00	16.00	-
Maintenance Technician II	108	7.00	8.00	8.00	-
Total Full-time		29.00	45.00	45.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		29.00	45.00	45.00	-

## PUBLIC WORKS FACILITIES MAINTENANCE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 116,795	\$ 145,570	\$ 167,324	\$ 187,916	\$ 20,592
Operating Expenditures	182,682	241,260	371,668	362,225	(9,443)
Capital Outlay	-	7,731	70,000	110,000	40,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 299,477</b>	<b>\$ 394,561</b>	<b>\$ 608,992</b>	<b>\$ 660,141</b>	<b>\$ 51,149</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
New Floors at Community Center	\$ 100,000
City Hall Office Space	10,000
<b>Total</b>	<b>\$ 110,000</b>

# PUBLIC WORKS FACILITIES MAINTENANCE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Tradesworker II	113	1.00	1.00	1.00	-
Tradesworker I	112	2.00	2.00	2.00	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	4.00	-

## PUBLIC WORKS TRAFFIC ENGINEERING

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 40,925	\$ -	\$ 59,200	\$ 286,866	\$ 227,666
Operating Expenditures	175,607	-	81,227	846,937	765,710
Capital Outlay	-	-	854	37,000	36,146
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 216,532	\$ -	\$ 141,281	\$ 1,170,803	\$ 1,029,522

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Guardrail auger machine	\$ 22,000
Light towers	15,000
Total	\$ 37,000

# PUBLIC WORKS TRAFFIC ENGINEERING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Traffic Engineer	127	-	1.00	1.00	-
Sign Technician II	111	-	1.00	1.00	-
Sign Technician I	109	-	2.00	2.00	-
Maintenance Technician II	108	-	1.00	1.00	-
Total Full-time		-	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	5.00	5.00	-

## PUBLIC WORKS SOLID WASTE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 94,529	\$ 95,760	\$ 99,180	\$ 3,420
Operating Expenses	1,234,108	3,638,185	3,401,700	4,420,593	1,018,893
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-
Contingency	-	-	-	52,327	52,327
<b>Total Expenditures</b>	<b>\$ 1,234,108</b>	<b>\$ 3,732,714</b>	<b>\$ 3,497,460</b>	<b>\$ 4,572,100</b>	<b>\$ 1,074,640</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
<b>Total</b>	<b>-</b>



# PUBLIC WORKS SOLID WASTE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
Solid Waste Inspector	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Customer Service Representative	109	1.00	-	-	-
Total Full-time		2.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	2.00	-

## PUBLIC WORKS FLEET MANAGEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 111,710	\$ 176,100	\$ 222,852	\$ 247,504	24,652.00
Operating Expenditures	787,550	1,290,837	1,004,108	1,274,631	270,523
Capital Outlay	-	-	2,726,394	2,302,109	(424,285)
Debt Service	-	15,908	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	632,624	187,795	(444,829)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 899,260</b>	<b>\$ 1,482,845</b>	<b>\$ 4,585,978</b>	<b>\$ 4,012,039</b>	<b>(573,939.00)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Fuel depot upgrade and relocation	\$ 100,000
New and Replacment Vehicles (see pages 258 - 265 for detailed listing)	2,202,109
Total	<b>\$ 2,302,109</b>

# PUBLIC WORKS FLEET MANAGEMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
Mechanic II	115	-	1.00	1.00	-
Mechanic I	114	3.00	3.00	3.00	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	5.00	5.00	-

## ENGINEERING & STORMWATER

In December 2005 the Stormwater Management Department and the Engineering Department of the City of Palm Coast, were combined because of similarities in technical duties. Capital projects associated with transportation, fire stations, and Parks and Recreation projects were transferred to a newly formed Capital Projects Department.

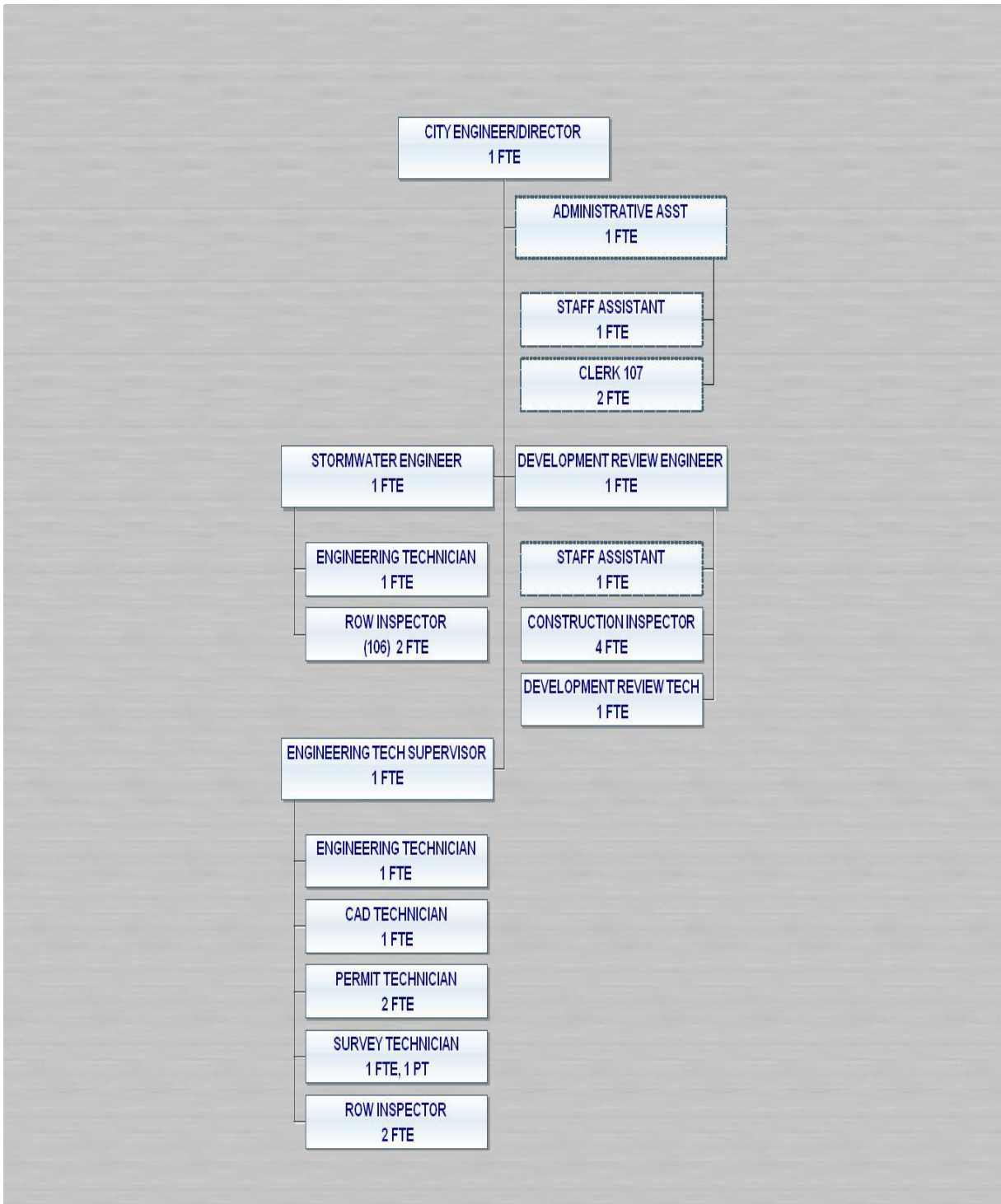
Because the Stormwater Utility Fund is an enterprise fund, separate divisions of the Engineering & Stormwater Department (ESWD) were set up and can function independently.

The Engineering Division functions include: review of new development plans, inspection of these projects during construction and final inspection of the site work and off site improvements of these projects. The Engineering Division also issues and monitors utility right-of-way work permits and establishes engineering standards and review procedures.

The Stormwater Division functions include: establishing the grade of swales for all new residential construction, review and inspection of all residential lot grading, review of stormwater functions for all new non-residential construction, and maintenance and monitoring of the City wide stormwater drainage system.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,423	58,216	65,018	68,495
Number of inspections performed.	7,800	8,000	8,000	8,000
Permit fees collected.	\$70,368	\$101,646	\$148,900	\$225,700
Streets (miles).	528	538	540	540
City area (square miles).	63	64	65	65
<b>EFFICIENCY/EFFECTIVENESS:</b>				
<b>RESULTS:</b>				
Unrecovered cost per citizen (Engineering).	\$9.36	\$13.15	\$6.14	\$5.70
Citizen rating of ease of car travel within the City.	79	77	77	78
Citizen rating of City traffic light timing.	81	80	80	81
Citizen rating of street lighting.	78	77	78	79
Operating cost per capita (Stormwater)	N/A	\$28.04	\$62.46	\$60.26
Citizen rating of quality of storm drainage (Scale: 70=poor 100=excellent).	81	81	81	81

# ENGINEERING & STORMWATER



# ENGINEERING & STORMWATER ENGINEERING

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY07-FY06
Personal Services	\$ -	\$ -	\$ 286,000	\$ 409,709	\$ 123,709
Operating Expenditures	-	-	262,971	236,172	(26,799)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 548,971</b>	<b>\$ 645,881</b>	<b>\$ 96,910</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# ENGINEERING & STORMWATER ENGINEERING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY06-FY07
<u>Full-time</u>					
Development Review Engineer	127	1.00	1.00	1.00	-
Engineering Plans Examiner	119	-	1.00	1.00	-
Construction Inspector	116	3.00	2.00	2.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Development Review Technician	109	1.00	1.00	2.00	1.00
Total Full-time		6.00	6.00	7.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	6.00	7.00	1.00

## ENGINEERING & STORMWATER STORMWATER MANAGEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 309,337	\$ 642,747	\$ 1,073,883	\$431,136
Operating Expenses	-	975,606	3,400,793	2,777,842	(622,951)
Capital Outlay	-	-	7,784,439	4,080,300	(3,704,139)
Debt Service	-	-	-	275,496	275,496
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers	-	347,719	17,160	-	(17,160)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 1,632,662</b>	<b>\$ 11,845,139</b>	<b>\$ 8,207,521</b>	<b>\$ (3,637,618)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Swale rehabilitation	\$ 2,389,800
Valley gutter improvements	390,000
Pipe replacement	678,900
Lehigh Canal rehabilitation	140,000
Dry Lake Improvement	475,000
800 Mhz Radios	2,600
Computer Equipment	4,000
<b>Total</b>	<b>\$ 4,080,300</b>



# ENGINEERING & STORMWATER STORMWATER MANAGEMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Changes FY06-FY07
<u>Full-time</u>					
City Engineer	130	1.00	1.00	1.00	-
Stormwater Engineer	127	1.00	1.00	1.00	-
Engineering Technician Supervisor	119	1.00	1.00	1.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Construction Inspector	116	-	-	2.00	2.00
Engineering Technician	113	3.00	2.00	2.00	-
Permit Technician	112	2.00	2.00	2.00	-
Staff Assistant	111	1.00	1.00	2.00	1.00
Survey Technician	110	-	2.00	2.00	-
Clerk	107	2.00	2.00	2.00	-
CAD Technician	106	-	1.00	1.00	-
Right of Way Inspector	106	4.00	3.00	3.00	-
Total Full-time		16.00	17.00	20.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		16.00	17.00	20.00	3.00

## RECREATION AND PARKS

Recreation and parks mission is to improve our citizens' quality of life by providing safe and quality recreation and parks facilities and programs. As a new city with limited recreation and parks infrastructure, Palm Coast is building new facilities and adding new programs to meet the public's needs.

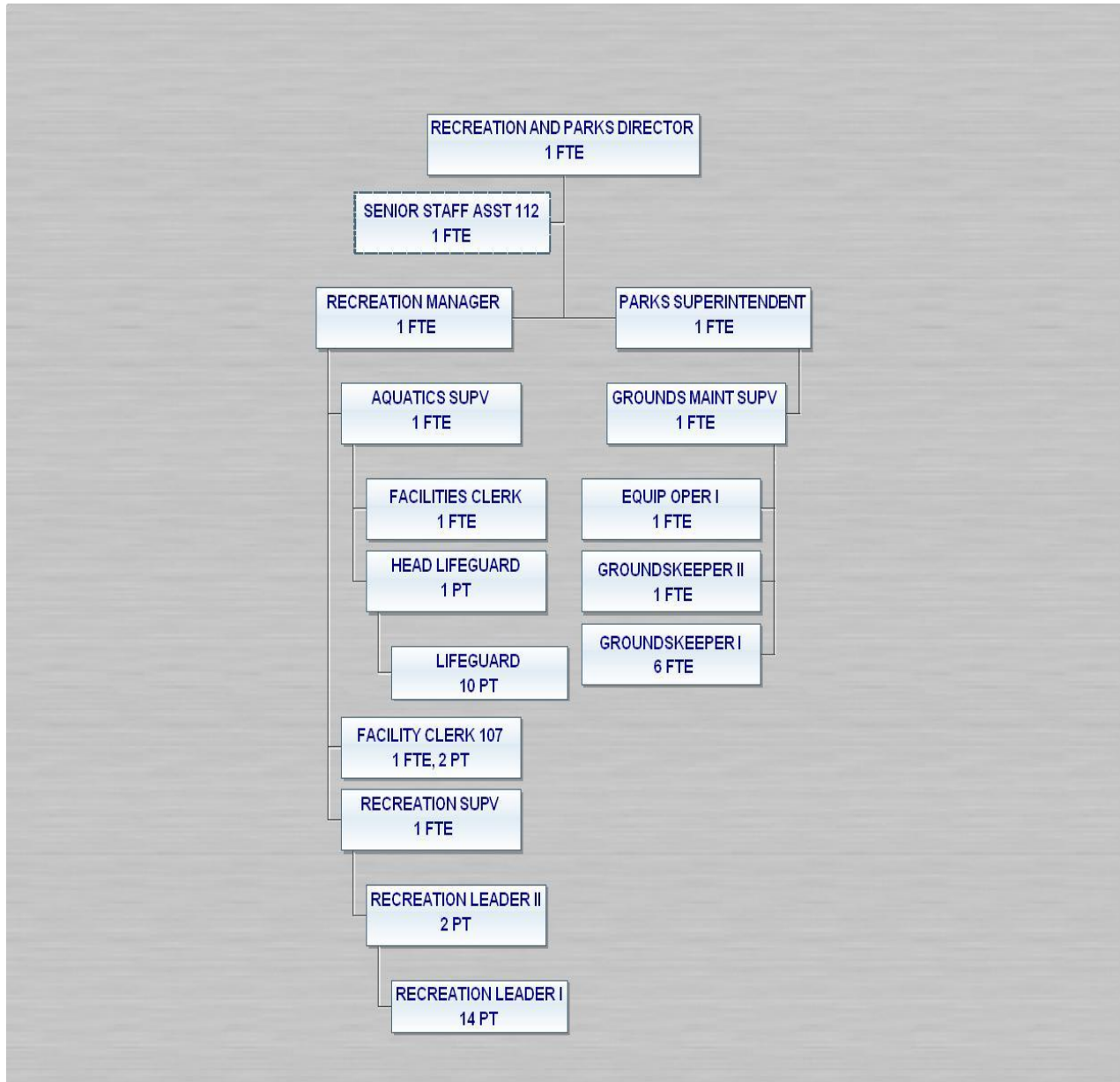
Increases in Recreation and Parks' FY 2007 Budget in facilities, programs and staff are the results of new parks and facility construction and program expansion.

In FY 2006 Palm Coast Linear park and Seminole Woods Neighborhood Park were added to the City's parks inventory. Planned for FY 2007 are: The Palm Coast Tennis Center, 10 lighted clay tennis courts and a 700 square foot clubhouse. There will be renovations to James F. Holland Memorial Park and Belle Terre Park. Two new parks will be built: Rymfire Park (a neighborhood park in Lehigh Woods, next to the new elementary school) and Heroes Park ( a memorial park dedicated to the City's men and women of law enforcement, fire and emergency medical services and the military who have lost their lives in the line of duty).

Over the past three years recreation and aquatic programs offered by palm Coast Recreation and Parks have increased 300%. Plans are being developed to further expand recreation programs into other areas of the City. The primary focus of these new programs will be youth and teens.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	68,495
Facilities.	1	1	1	1
Parks.	3	3	5	7
Parks and facilities fees collected.	\$12,333	\$13,863	\$15,000	\$14,400
Recreation and athletic fees collected.	\$108,568	\$172,302	\$200,100	\$208,800
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Net parks and facilities cost per capita.	\$9.34	\$15.11	\$19.26	\$16.89
Net recreation and athletic cost per capita.	\$8.51	\$9.43	\$12.40	\$14.10
Citizen rating of quality of city parks.	89	88	87	88
Citizen rating of quality of city facilities.	86	85	85	85
Citizen rating of quality of city maintenance/appearance of parks.	88	89	88	89
Citizen rating of quality of City recreation programs or classes.	89	87	86	87
(Scale: 70=poor 100=excellent).				

# RECREATION AND PARKS



## RECREATION AND PARKS PARKS / FACILITIES

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 184,963	\$ 236,996	\$ 442,886	\$ 560,936	\$ 118,050
Operating Expenditures	286,354	541,549	750,222	480,226	(269,996)
Capital Outlay	12,325	49,410	2,318	25,000	22,682
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	65,656	71,785	105,300	33,515
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 483,642</b>	<b>\$ 893,611</b>	<b>\$ 1,267,211</b>	<b>\$ 1,171,462</b>	<b>\$ (95,749)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Storage at ITSC	\$ 25,000
Total	<u>\$ 25,000</u>

## RECREATION AND PARKS PARKS / FACILITIES

PERSONNEL ROSTER					
Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-07
<u>Full-time</u>					
Parks Superintendent	120	-	1.00	1.00	-
Grounds Maintenance Supervisor	115	1.00	1.00	1.00	-
Equipment Operator I	110	1.00	1.00	1.00	-
Grounds Keeper II	108	1.00	1.00	2.00	1.00
Facilities Clerk	107	1.00	1.00	1.00	-
Grounds Keeper I	106	4.00	6.00	7.00	1.00
Total Full-time		8.00	11.00	13.00	2.00
<u>Part-time/Temporary</u>					
Facilities Clerk	107	2.00	2.00	2.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		10.00	13.00	15.00	2.00

# RECREATION AND PARKS

## RECREATION / ATHLETICS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 363,430	\$ 467,406	\$ 575,546	\$ 845,868	\$ 270,322
Operating Expenditures	167,795	244,445	223,102	354,762	131,660
Capital Outlay	6,800	9,268	208,000	25,000	(183,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 538,025</b>	<b>\$ 721,119</b>	<b>\$ 1,006,648</b>	<b>\$ 1,225,630</b>	<b>\$ 218,982</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Outdoor movie screen	\$ 25,000
Total	<u>\$ 25,000</u>

# RECREATION AND PARKS

## RECREATION / ATHLETICS

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Recreation and Parks Director	129	1.00	1.00	1.00	-
Recreation Manager	117	1.00	1.00	1.00	-
Tennis Pro	117	-	-	1.00	1.00
Recreation Supervisor	113	-	1.00	1.00	-
Aquatics Supervisor	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Recreation Technician	111	1.00	-	-	-
Staff Assistant	111	-	-	1.00	1.00
Facilities Clerk	107	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>6.00</b>	<b>6.00</b>	<b>8.00</b>	<b>2.00</b>
<u>Part-time/Temporary</u>					
Head Lifeguard	109	1.00	1.00	1.00	-
Facilities Clerk	107	-	1.00	1.00	-
Recreation Leader II	107	3.00	4.00	4.00	-
Lifeguard	106	10.00	10.00	11.00	1.00
Recreation Leader I	105	11.00	16.00	16.00	-
<b>Total Part-time/Temporary</b>		<b>25.00</b>	<b>32.00</b>	<b>33.00</b>	<b>1.00</b>
<b>Total Personnel</b>		<b>31.00</b>	<b>38.00</b>	<b>41.00</b>	<b>3.00</b>

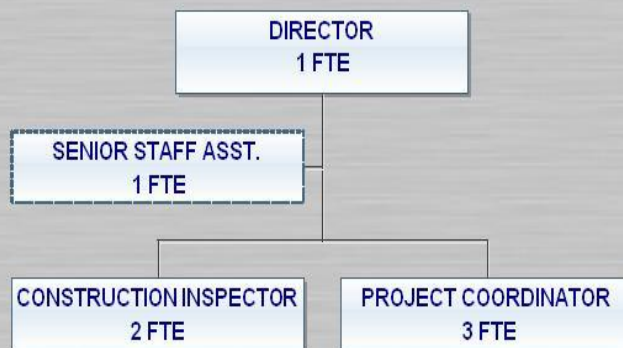
## CAPITAL PROJECTS

Capital Projects is responsible for the administration, direction and control of the planning, design and construction of major roadway, recreation and fire department Capital Projects for the City. Close coordination is maintained with the Engineering, Stormwater and Community Development Departments as well as with the Fire and Recreation and Parks Departments. Department staff is charged with completing Capital Projects on schedule and within established budgets while maintaining a high level of quality. Project designs are managed to ensure they meet all established environmental and other applicable code regulations. Work of the Department is coordinated with City Council goals and other affected governmental jurisdictions and civic organizations. Department staff and Project Design Consultants will keep the citizens advised of the status and details of specific Projects through a series of public meetings.

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,423	58,216	65,018	68,495
Number of Projects	N/A	N/A	12	12
<b>EFFICIENCY/EFFECTIVENESS:</b>				
<b>RESULTS:</b>				
Operating cost per capita	\$21.49	\$20.45	\$11.34	\$11.75
Citizen's Rating of Capital Projects (Scale: 70=poor 100=excellent).	N/A	N/A	86	86



# CAPITAL PROJECTS



# CAPITAL PROJECTS

## EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 632,911	\$ 785,495	\$ 518,264	\$ 558,875	\$ 40,611
Operating Expenditures	451,022	340,711	184,765	225,136	40,371
Capital Outlay	875	12,037	112	-	(112)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	52,395	34,320	20,517	(13,803)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,084,808</b>	<b>\$ 1,190,638</b>	<b>\$ 737,461</b>	<b>\$ 804,528</b>	<b>\$ 67,067</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# CAPITAL PROJECTS

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY07	Net Change FY07-FY06
<u>Full-time</u>					
Capital Projects Director	130	1.00	1.00	1.00	-
SeniorProject Coordinator	122	-	-	1.00	1.00
Project Coordinator	119	3.00	3.00	3.00	-
Construction Inspector	116	2.00	2.00	2.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Total Full-time		7.00	7.00	8.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time / Temporary		-	-	-	-
Total Personnel		7.00	7.00	8.00	1.00

## GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

Qualified Target Industries (QTI)	\$ 30,000
RSVP (Flagler Volunteer Services)	\$ 25,000
Humane Society	\$ 119,500
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 40,000
Agricultural Museum	\$ 70,000
Crime Stoppers	\$ 2,000

Transfers are made up of the following:

Disaster Reserve Fund	\$ 500,000
SR100 Community Redevelopment Fund	\$ 2,059,588

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Estimated FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	66,866	29,488	65,148	30,000	(35,148)
Capital Outlay	68,582	58,511	38,005	-	(38,005)
Debt Service	39,480	123,512	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	300,090	165,154	281,560	289,500	7,940
Transfers	808,636	757,133	1,562,189	2,559,588	997,399
Contingency	-	-	867,675	500,000	(367,675)
Total Expenditures	<u>\$ 1,283,654</u>	<u>\$ 1,133,798</u>	<u>\$ 2,814,577</u>	<u>\$ 3,379,088</u>	<u>\$ 564,511</u>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	-
Total	-



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## UTILITY DEPARTMENT

The Utility Department provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system three years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

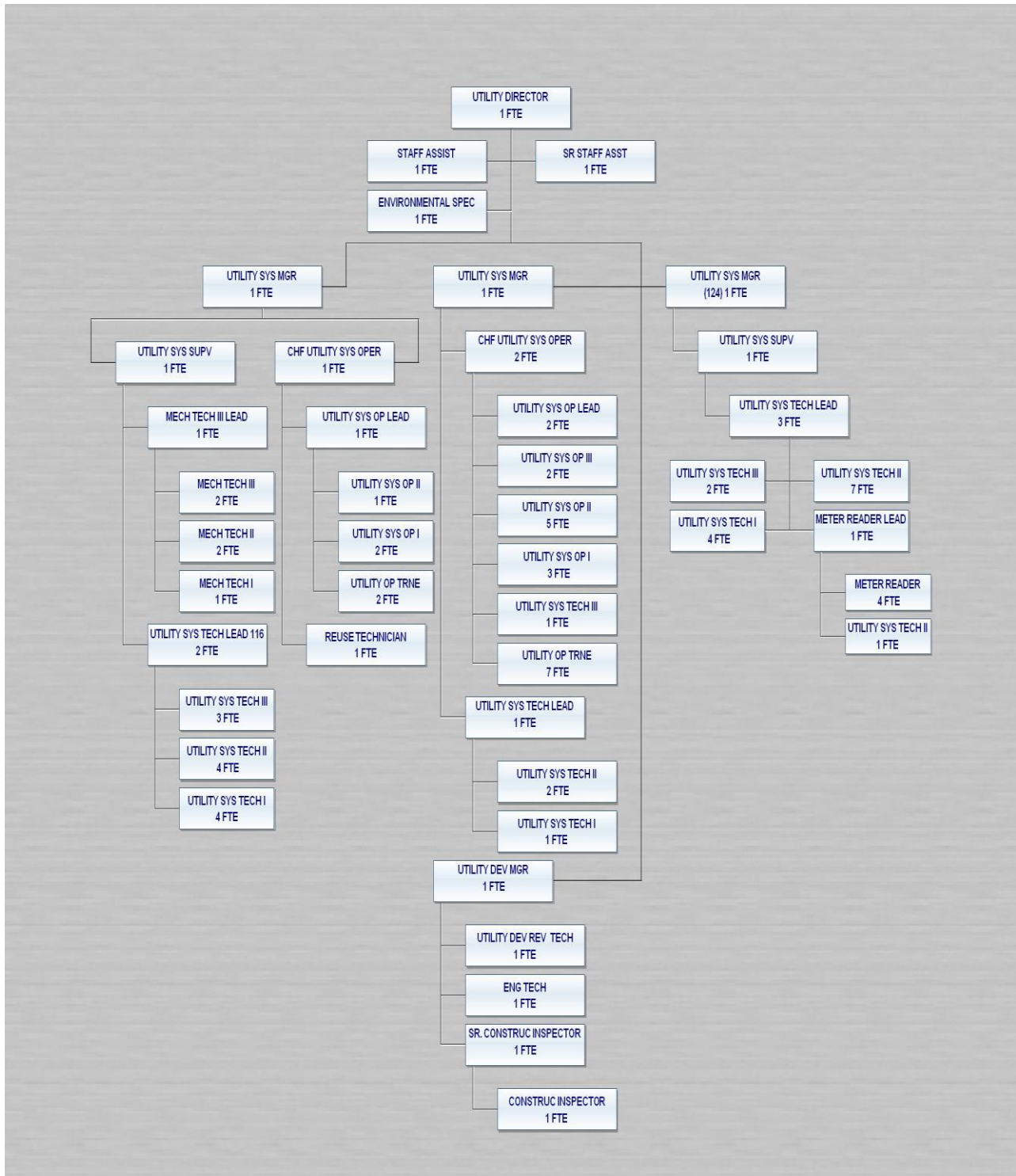
It is the responsibility of the Utility Department to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

This budget proposal concentrates on growth and improved service to the customers. The addition of 9 employees is necessary to accommodate the increased work load placed upon the utility by the additional customers, expanded service areas and new facilities.

## UTILITY

<b>PERFORMANCE REVIEW</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	50,484	58,216	65,018	65,495
Utility employees (FTE).	67	81	101	112
Number utility connections.	26,588	30,632	34,475	38,000
Service area (square miles).	67	68	69	69
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department costs per connection.	\$630.75	\$689.61	\$711.80	\$750.87
Citizen rating of drinking water.	86	85	85	86
Citizen rating of sewer services.	92	87	87	88
(Scale: 70=poor 100=excellent).				

# UTILITY



## UTILITY ADMINISTRATION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 548,847	\$ 480,587	\$ 634,202	\$ 740,211	\$ 106,009
Operating Expenditures	465,052	343,234	378,147	371,292	(6,855)
Capital Outlay	82,078	4,036	20,264	24,300	4,036
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	17,193	23,750	22,600	(1,150)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,095,977</b>	<b>\$ 845,050</b>	<b>\$ 1,056,363</b>	<b>\$ 1,158,403</b>	<b>\$ 102,040</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Copier Scanner	\$ 20,000
A/C Units - Replacement	4,300
Total	<b>\$ 24,300</b>



## UTILITY ADMINISTRATION

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Utility Director	130	1.00	1.00	1.00	-
Environmental Specialist	119	1.00	1.00	1.00	-
Project Coordinator	119	1.00	1.00	2.00	1.00
Senior Construction Inspector	117	-	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Construction Inspector	116	1.00	1.00	1.00	-
Engineering Technician	113	1.00	1.00	1.00	-
Permit Technician	112	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		9.00	10.00	11.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	10.00	11.00	1.00

## UTILITY UTILITY MAINTENANCE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 363,316	\$ 351,288	\$ 417,659	\$ 66,371
Operating Expenditures	89,539	215,685	230,518	269,878	39,360
Capital Outlay	-	2,150	12,500	16,000	3,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 89,539</b>	<b>\$ 581,151</b>	<b>\$ 594,306</b>	<b>\$ 703,537</b>	<b>\$ 109,231</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Pressure Washer	\$ 1,500
Metal Detector	1,500
Electric Motor Meggers	5,000
Fall Arrest Equipment (Confined Space Entry)	8,000
<b>Total</b>	<b>\$ 16,000</b>

# UTILITY UTILITY MAINTENANCE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Mechanical Technician - Lead	117	-	1.00	1.00	-
Mechanical Technician III	116	2.00	2.00	2.00	-
Mechanical Technician II	111	2.00	2.00	2.00	-
Mechanical Technician I	110	1.00	1.00	2.00	1.00
Total Full-time		5.00	6.00	7.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	6.00	7.00	1.00

## UTILITY WASTEWATER COLLECTION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 11,717	\$ 702,801	\$ 754,937	\$ 928,365	\$ 173,428
Operating Expenditures	807,520	1,079,467	1,050,731	1,227,099	176,368
Capital Outlay	5,095	-	10,500	170,500	160,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	65,386	71,200	300,000	228,800
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 824,332</b>	<b>\$ 1,847,654</b>	<b>\$ 1,887,368</b>	<b>\$ 2,625,964</b>	<b>\$ 738,596</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Motors/Pumps for Tank Truck	\$ 4,000
Metal Detectors	1,500
Truck Mounted Generators	3,000
New Crawler Camera	45,000
New Color Lateral Camera and Locator	12,000
Trailer Mounted By Pass Pump	35,000
Trailer Mounted Auxiliary Generators	50,000
Hydraulic Dump Trailer	5,000
Message Boards	15,000
<b>Total</b>	<b>\$ 170,500</b>

# UTILITY WASTEWATER COLLECTION

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Wastewater Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Supervisor	119	-	1.00	1.00	-
Utility Systems Technician - Lead	116	2.00	2.00	2.00	-
Utility Systems Technician III	112	3.00	3.00	4.00	1.00
Utility Systems Technician II	110	4.00	5.00	5.00	-
Customer Service Field Technician II	110	-	-	1.00	1.00
Utility System Technician I	107	3.00	3.00	4.00	1.00
Total Full-time		13.00	15.00	18.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	15.00	18.00	3.00

## UTILITY WASTEWATER TREATMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 1,070,251	\$ 361,918	\$ 377,195	\$ 512,253	\$ 135,058
Operating Expenditures	1,090,826	1,134,135	1,307,774	1,165,538	(142,236)
Capital Outlay	-	9,036	14,295	17,000	2,705
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	19,000	-	(19,000)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,161,077</b>	<b>\$ 1,505,089</b>	<b>\$ 1,718,264</b>	<b>\$ 1,694,791</b>	<b>\$ (23,473)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
pH Meter for Lab	\$ 1,800
Pressure Washer	1,700
Spectrophotometer	6,500
John Deer Gator Utility Vehicle	7,000
<b>Total</b>	<b>\$ 17,000</b>

# UTILITY WASTEWATER TREATMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	2.00	1.00
Utility Systems Operator I	113	3.00	2.00	2.00	-
Reuse Technician	113	-	1.00	1.00	-
Utility System Operator Trainee	109	1.00	2.00	2.00	-
Total Full-time		6.00	8.00	9.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	8.00	9.00	1.00

## UTILITY WATER PLANT #1

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 828,987	\$ 417,136	\$ 552,540	\$ 713,728	\$ 161,188
Operating Expenditures	856,364	724,172	1,018,915	1,180,808	161,893
Capital Outlay	-	-	6,500	12,000	5,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	21,400	-	(21,400)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,685,351</b>	<b>\$ 1,141,308</b>	<b>\$ 1,599,355</b>	<b>\$ 1,906,536</b>	<b>\$ 307,181</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Hypochlorite Pump	\$ 2,600
Spectrophotometer	6,000
800 Mhz Radios	3,400
<b>Total</b>	<b>\$ 12,000</b>



# UTILITY WATER PLANT #1

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	1.00	1.00	-
Utility Systems Operator II	114	4.00	3.00	3.00	-
Utility Systems Operator I	113	1.00	1.00	1.00	-
Utility Systems Technician III	112	-	1.00	2.00	1.00
Utility System Operator Trainee	109	-	4.00	4.00	-
Total Full-time		7.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	12.00	13.00	1.00

## UTILITY WATER PLANT #2

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 311,888	\$ 512,975	\$ 540,824	\$ 27,849
Operating Expenditures	551,842	860,993	1,107,508	1,107,946	438
Capital Outlay	21,530	4,988	21,900	5,000	(16,900)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 573,372</b>	<b>\$ 1,177,869</b>	<b>\$ 1,642,383</b>	<b>\$ 1,653,770</b>	<b>\$ 11,387</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Machinery and Equipment	\$ 5,000
Total	<u>\$ 5,000</u>

## UTILITY WATER PLANT #2

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	1.00	1.00	-
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	2.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	1.00	-
Utility Systems Operator I	113	3.00	3.00	3.00	-
Utility System Operator Trainee	109	1.00	4.00	4.00	-
Total Full-time		8.00	11.00	11.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	11.00	11.00	-

## UTILITY WATER QUALITY

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ 301,576	\$ 384,506	\$ 326,481	\$ (58,025)
Operating Expenditures	55,271	119,108	137,580	113,359	(24,221)
Capital Outlay	306,025	37,518	129,341	-	(129,341)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	13,990	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 361,296</b>	<b>\$ 472,192</b>	<b>\$ 651,427</b>	<b>\$ 439,840</b>	<b>\$ (211,587)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# UTILITY WATER QUALITY

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Water Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Utility Systems Technician II	110	2.00	2.00	2.00	-
Utility System Technician I	107	1.00	1.00	1.00	-
Total Full-time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

## UTILITY WATER DISTRIBUTION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ 876,546	\$ 1,144,059	\$ 1,098,181	\$ 1,273,457	\$ 175,276
Operating Expenditures	755,624	1,114,190	1,363,394	1,176,501	(186,893)
Capital Outlay	194,610	273,566	240,293	2,103,750	1,863,457
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	77,667	180,330	60,000	(120,330)
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,826,780</u>	<u>\$ 2,609,482</u>	<u>\$ 2,882,198</u>	<u>\$ 4,613,708</u>	<u>\$ 1,731,510</u>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
Building	\$ 120,000
Meter installations	1,922,250
Machinery and Equipment	61,500
Total	<u>\$ 2,103,750</u>

# UTILITY WATER DISTRIBUTION

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 05	Approved FY 06	Proposed FY 07	Net Change FY06-FY07
<u>Full-time</u>					
Water Distribution Manager	124	1.00	1.00	1.00	-
Water Distribution Supervisor	119	-	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	2.00	2.00	-
Utility Systems Technician III	112	2.00	2.00	3.00	1.00
Customer Service Field Technician II	110	1.00	1.00	1.00	-
Utility Systems Technician II	110	4.00	6.00	7.00	1.00
Lead Meter Reader	109	1.00	1.00	1.00	-
Meter Reader	108	4.00	4.00	4.00	-
Utility System Technician I	107	5.00	5.00	5.00	-
Total Full-time		19.00	23.00	25.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		19.00	23.00	25.00	2.00

**UTILITY  
UTILITY NON-DEPARTMENTAL**

EXPENDITURE SUMMARY

Expenditures	Actual FY 04	Actual FY 05	Revised FY 06	Proposed FY 07	Net Change FY06-FY07
Personal Services	\$ -	\$ -		\$ -	\$ -
Operating Expenditures	2,761,872	3,862,089	1,445,990	1,678,027	232,037
Capital Outlay	(596,694)	(332,329)	-	-	-
Debt Service	4,008,528	4,178,210	6,285,873	7,411,718	1,125,845
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	10,830,188	1,127,530	2,005,219	2,337,394	332,175
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 17,003,894</u>	<u>\$ 8,835,500</u>	<u>\$ 9,737,082</u>	<u>\$ 11,427,139</u>	<u>\$ 1,690,057</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 07
N/A	\$ -
Total	<u>\$ -</u>